

San Diego Speaks Survey

2009

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2009 Budget Issues

- Across California, cities are facing the challenge of balancing residents' expectations for services with limited or reduced resources
- In an effort to garner citizen input on these challenges, the City of San Diego administered the 'San Diego Speaks' survey
- The survey was designed by the office of the Independent Budget Analyst, modeled after a similar survey conducted by the City of Los Angeles

Survey Overview

- Survey was administered in two formats: as a self-administered paper-and-pencil survey and online via the City website
- Self-administered surveys were handed out at six community meetings
- Online survey was advertised on television and at community meetings
- Online and self-administered versions varied slightly
- Survey contained 40 questions asking about prioritization of services and suggestions for service elimination and revenue options
- Final N=687; 275 of these were paper & pencil, 412 were online respondents

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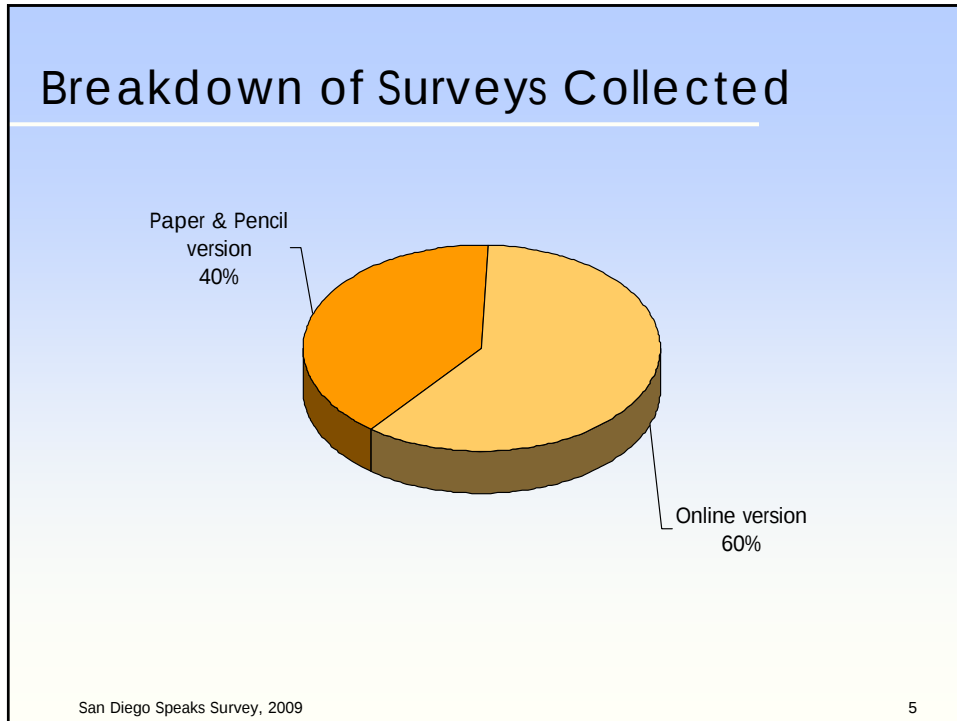
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Data: Context and Limitations

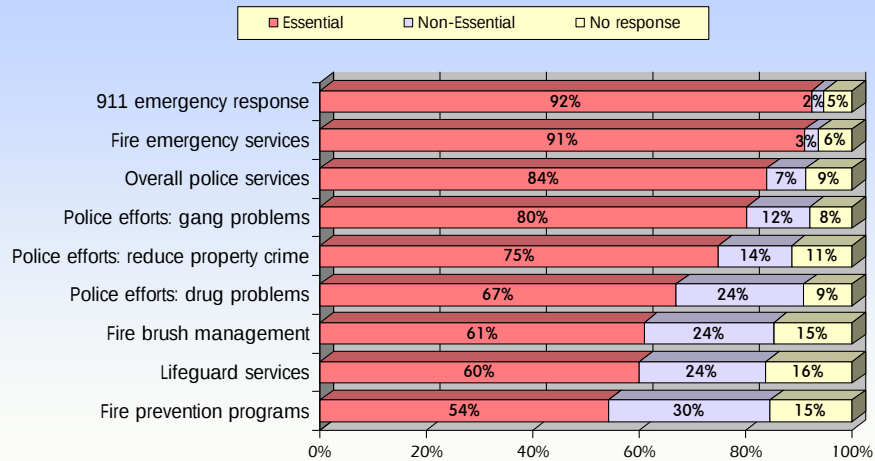
- Data was collected via a non-random (non-probability) sample of voluntary participants, therefore data do not necessarily represent the opinions of all San Diego residents.
- Respondents to the paper & pencil survey tended to misunderstand the question format, resulting in many blank datapoints, particularly on the "Reduce/Eliminate" and "Pay More For" questions.
- The online survey included the option "Neither" for the "Reduce/Eliminate" series of questions. Due to this difference, we were unable to merge the online and paper & pencil data for these particular questions.
- The open-ended questions allowed for multiple responses to each question. Percents for these questions are based on the number of ideas, NOT the number of people responding to the question.

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Public Safety Services: Essential or Non-Essential?

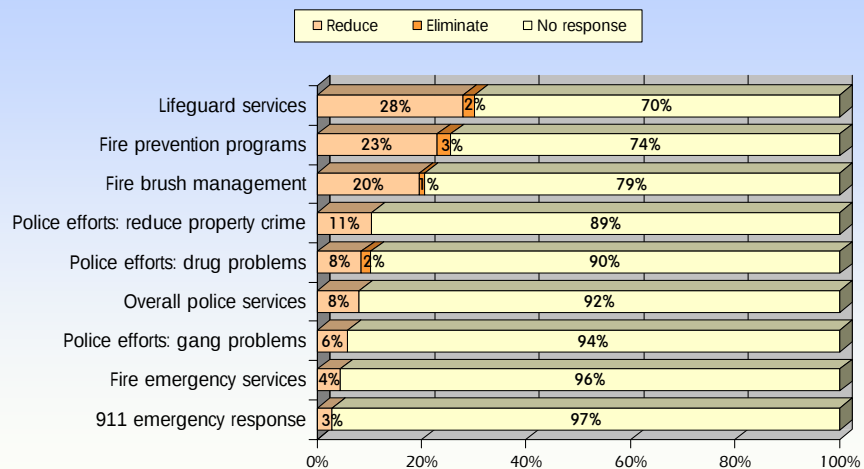


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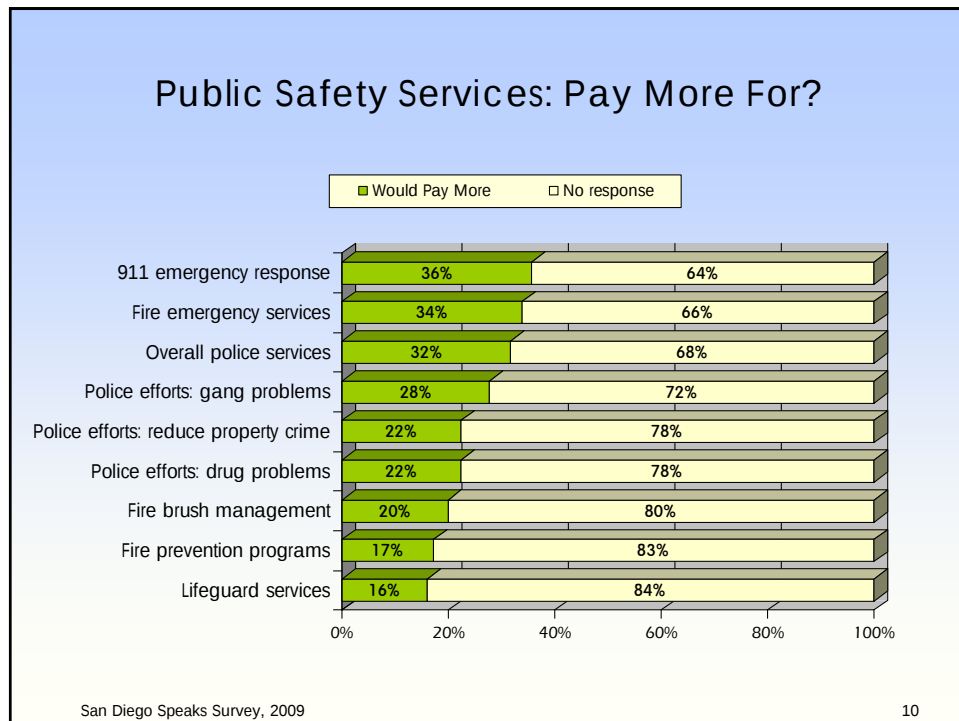
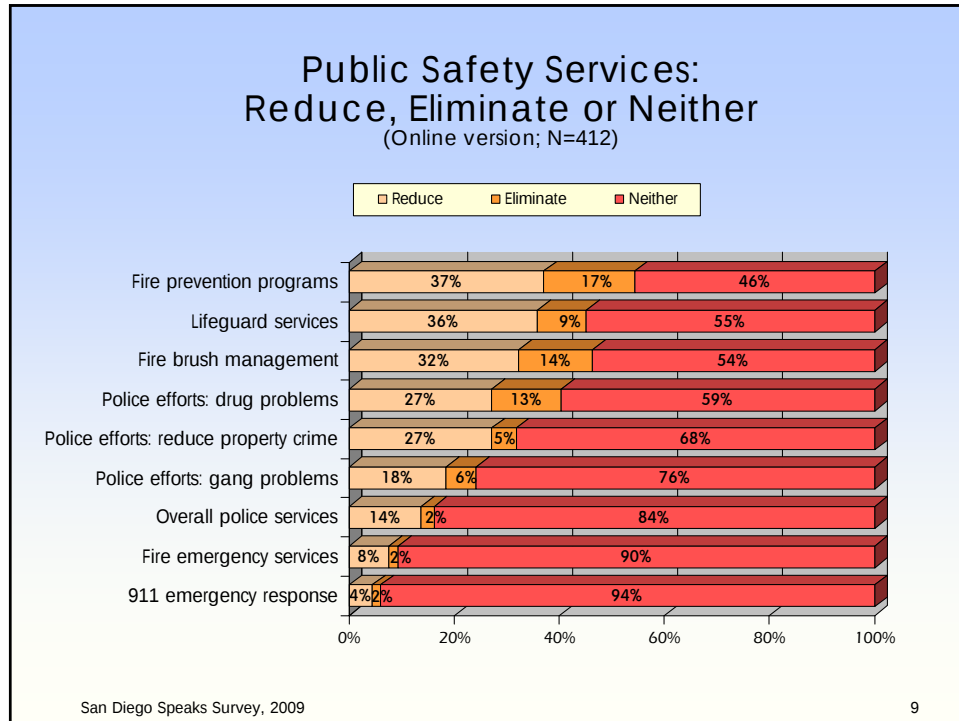
Public Safety Services: Reduce or Eliminate?

(Paper-and-pencil version; N=275)



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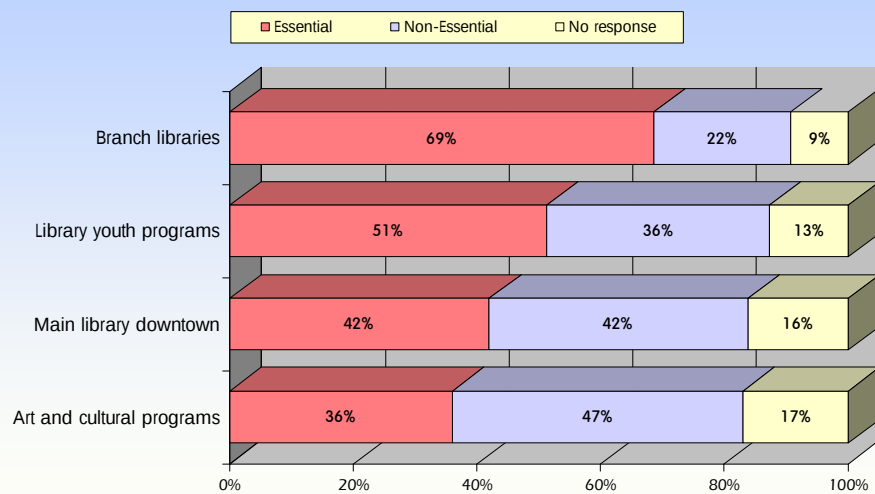
Parks, Beaches, Recreation, Libraries & Arts



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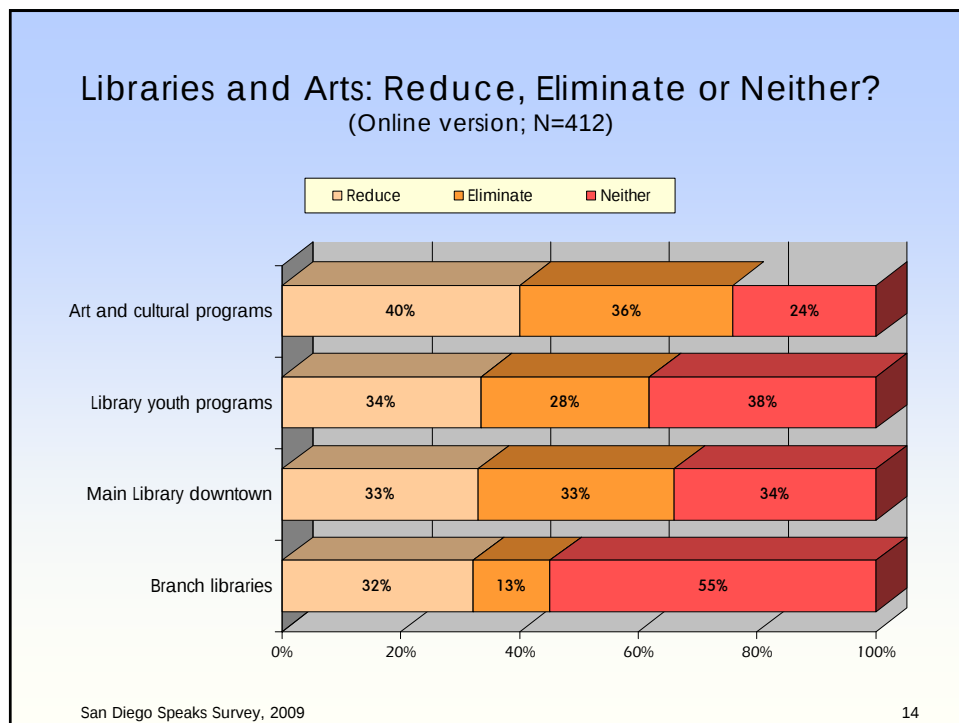
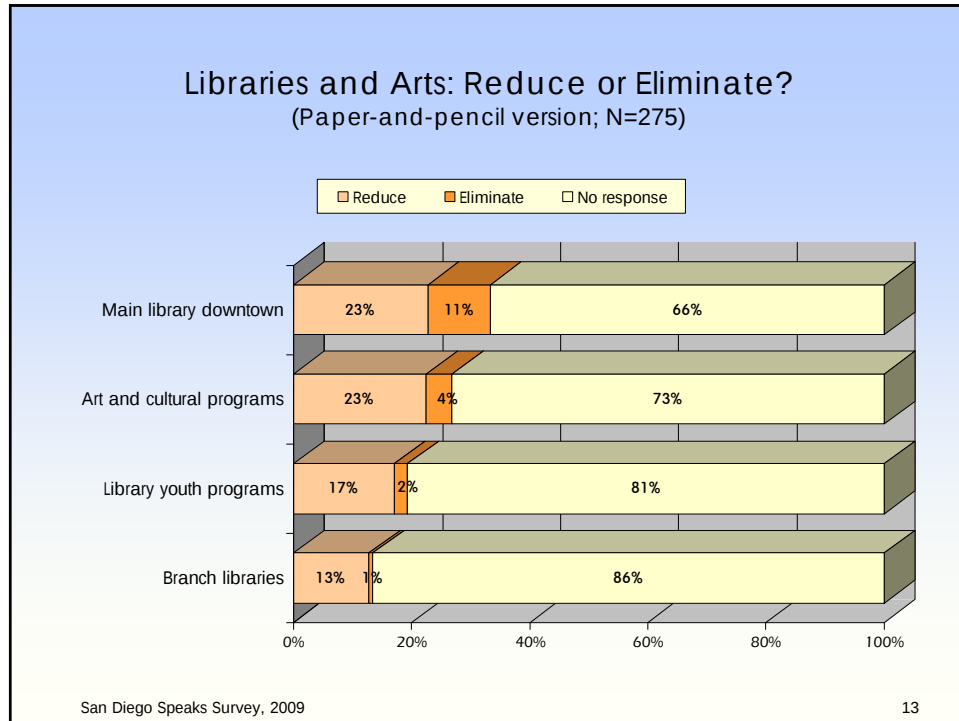
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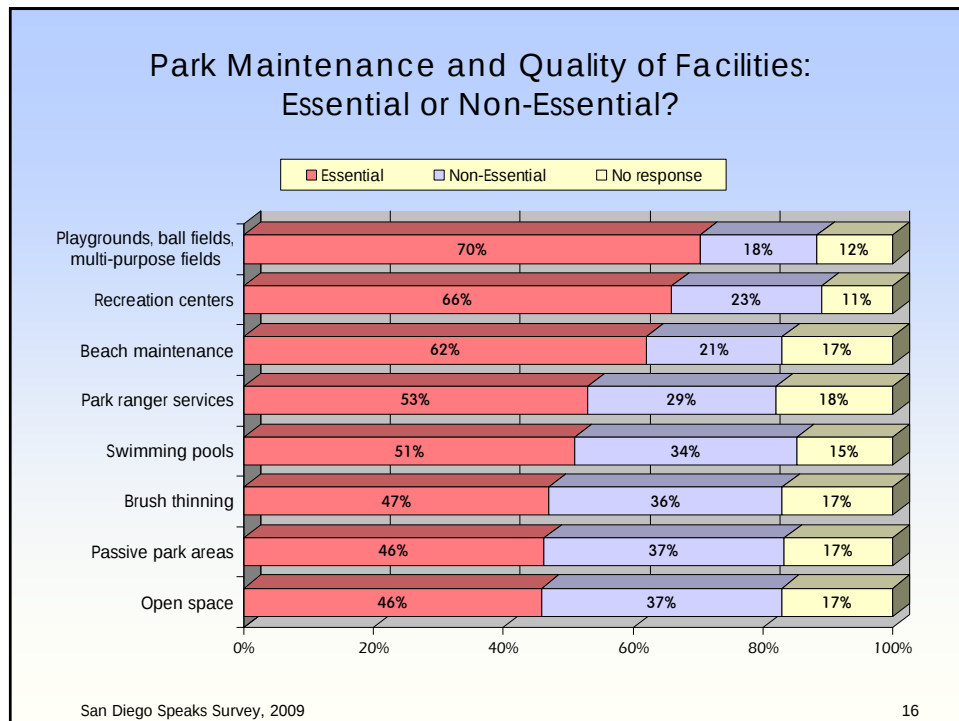
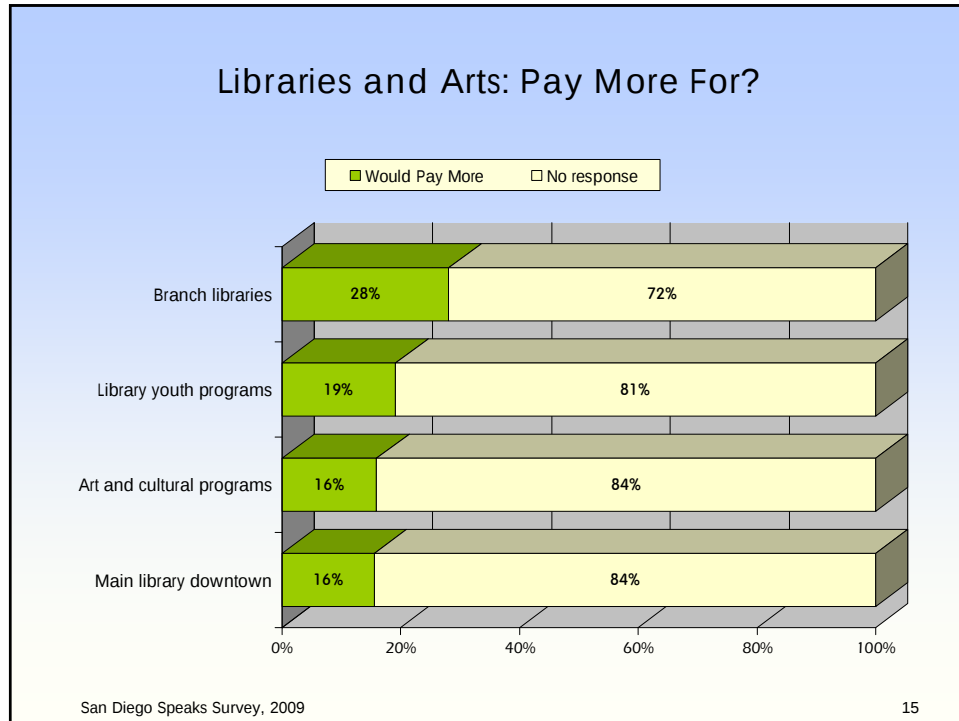
Libraries and Arts: Essential or Non-Essential?

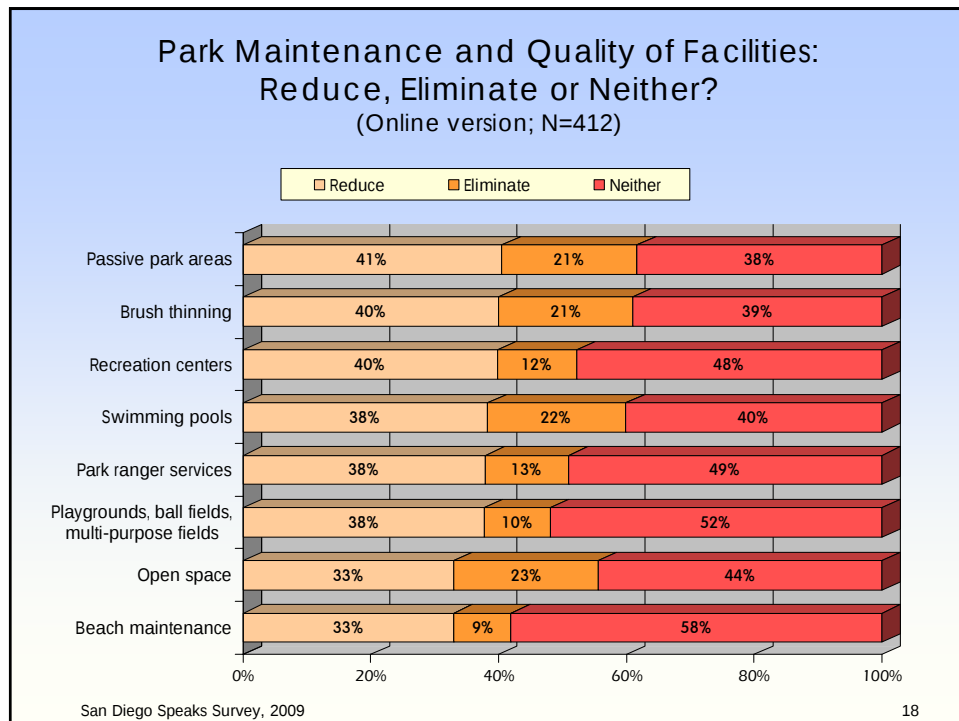
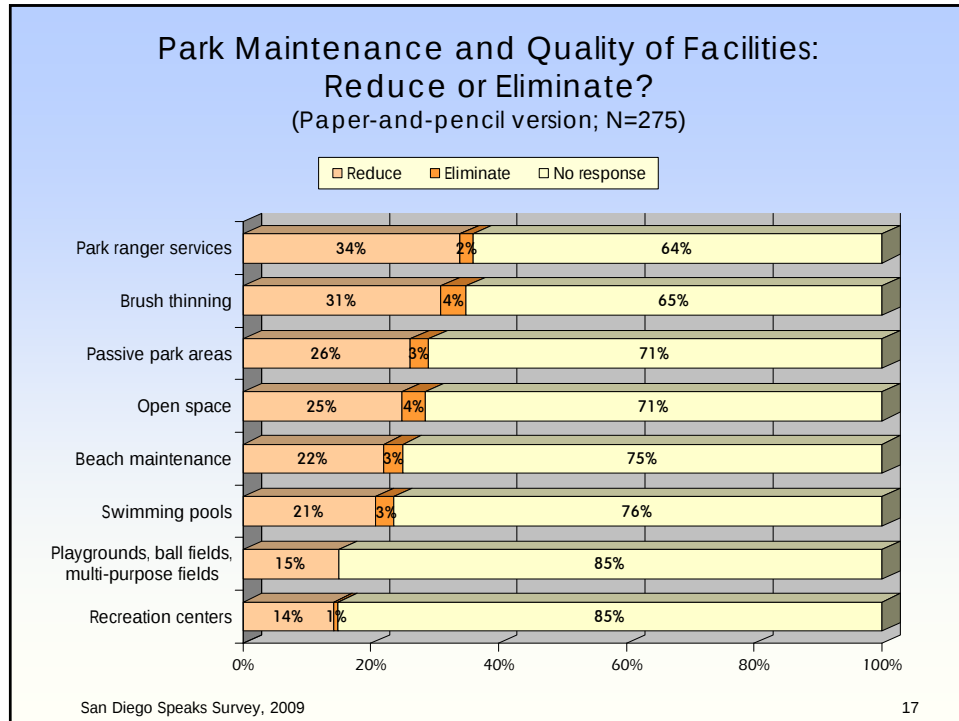


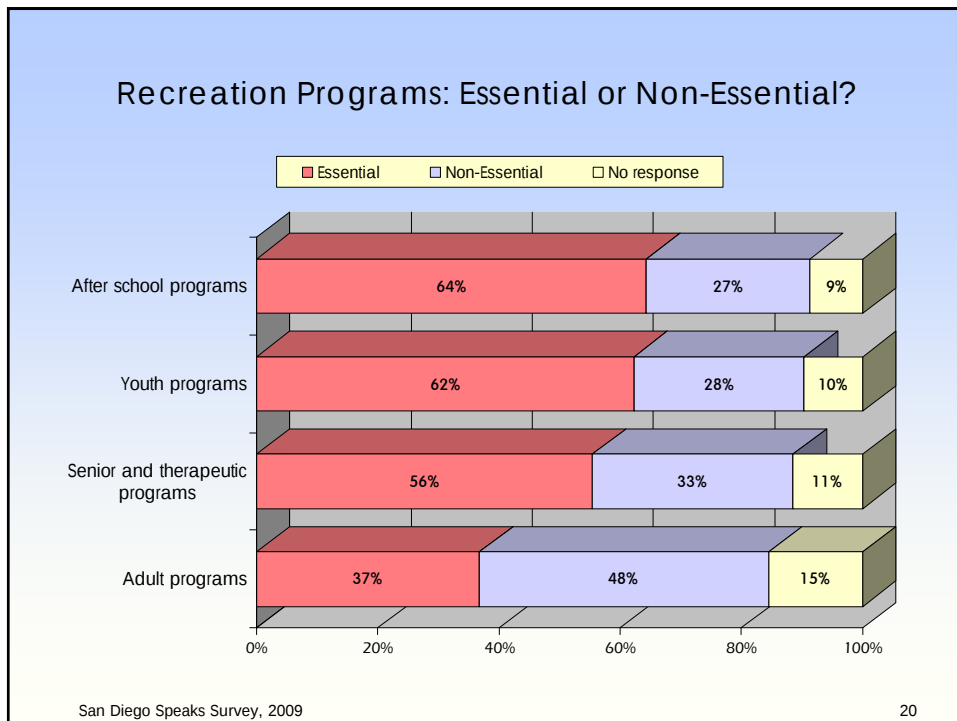
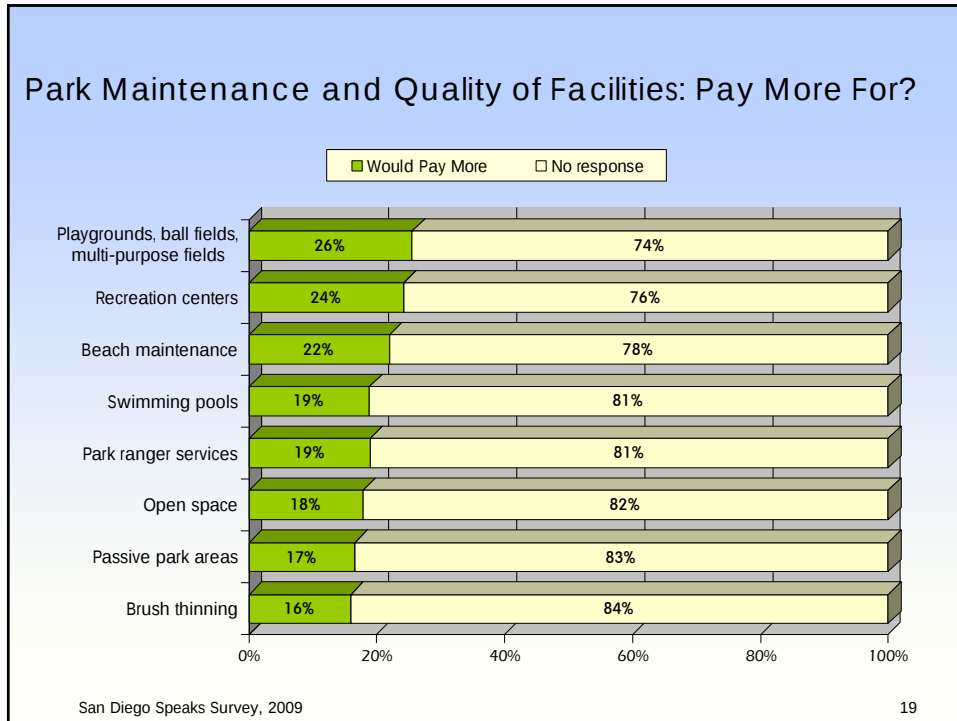
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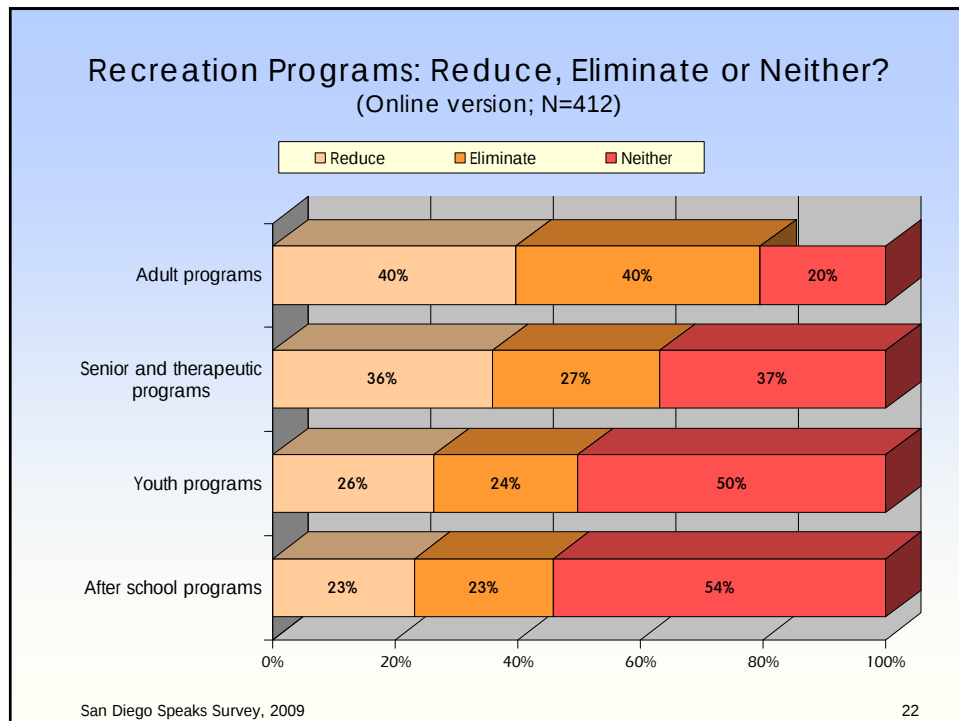
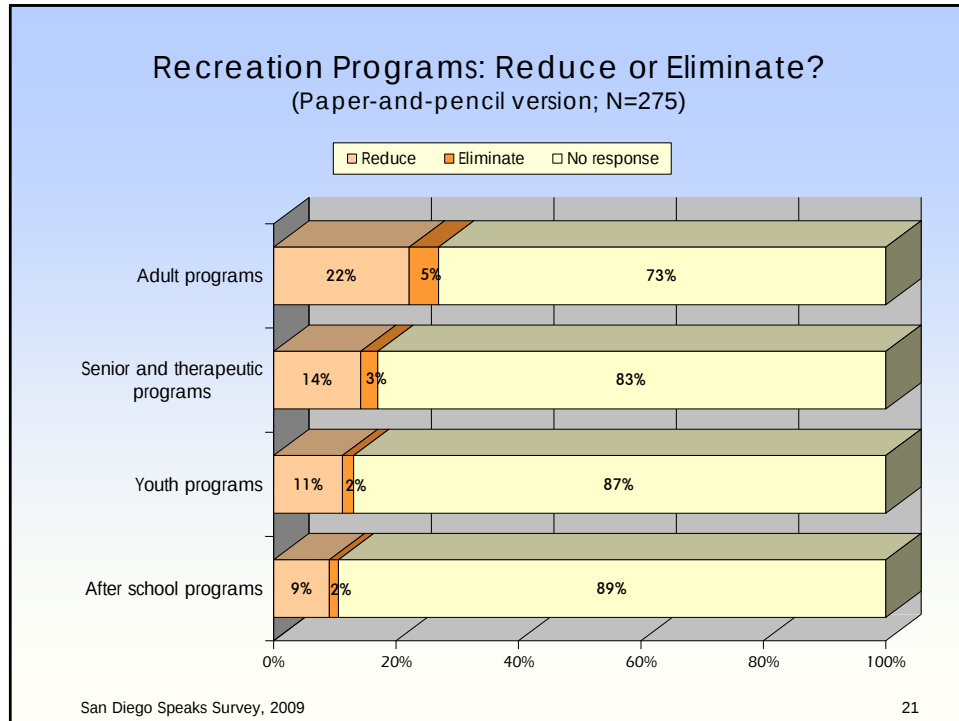
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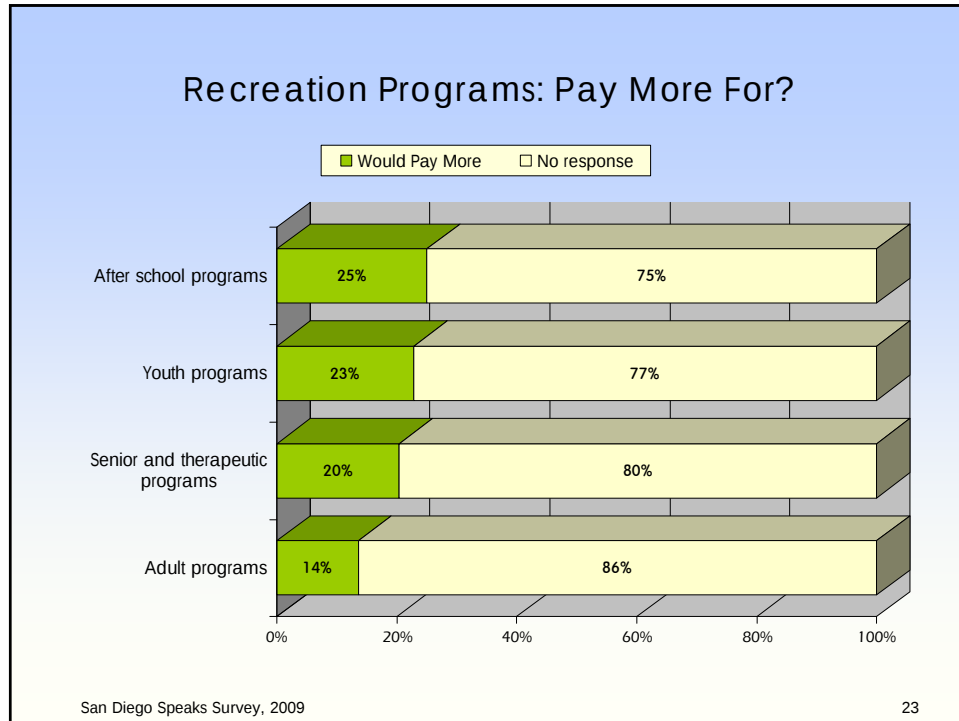


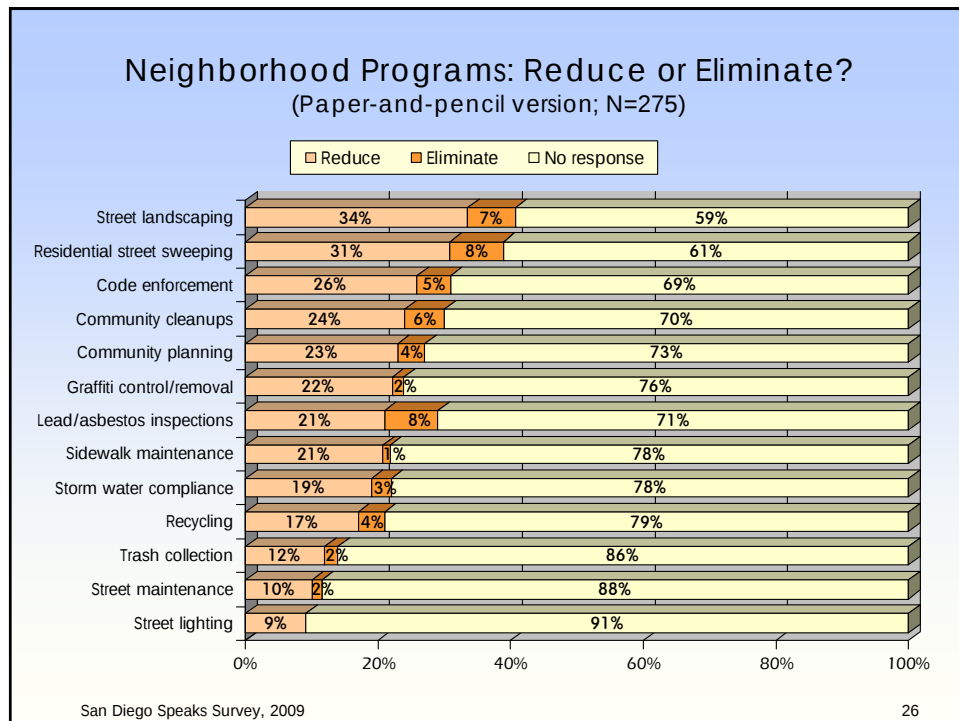
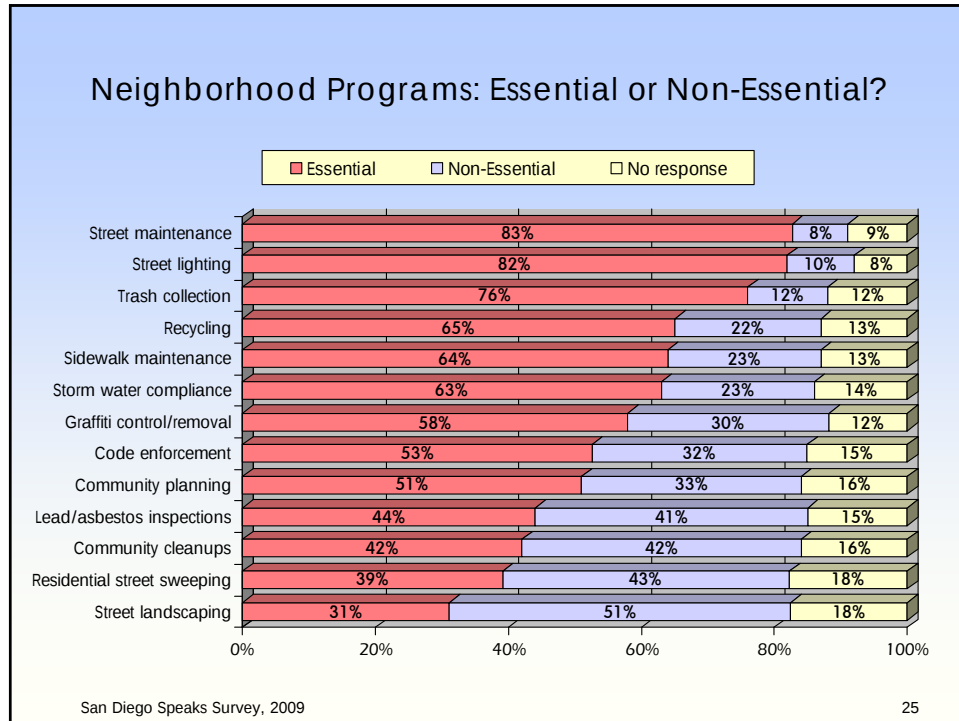


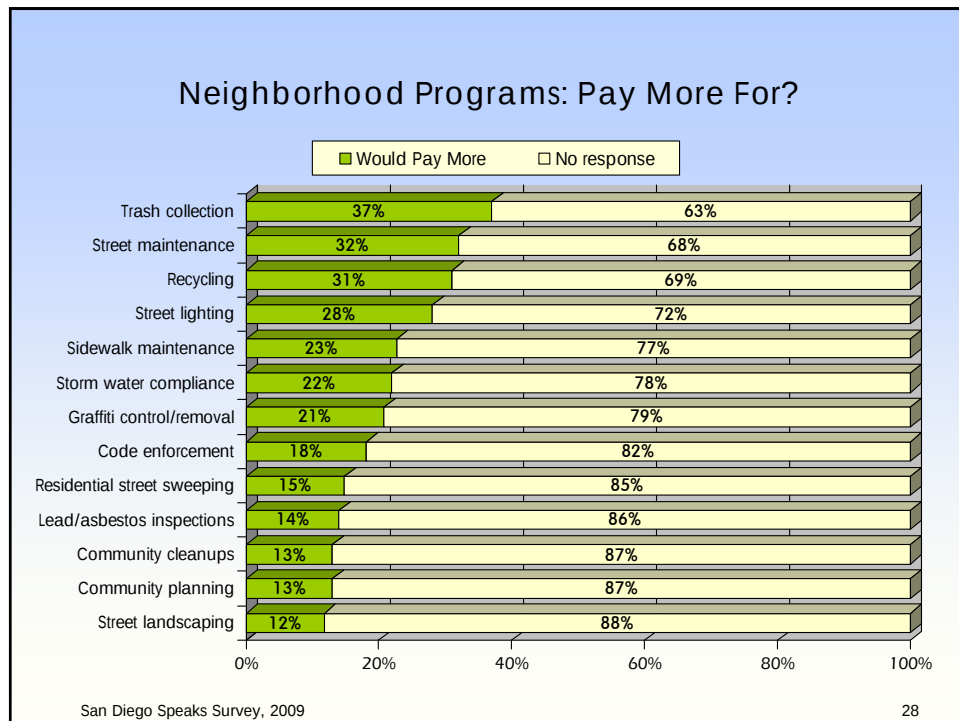
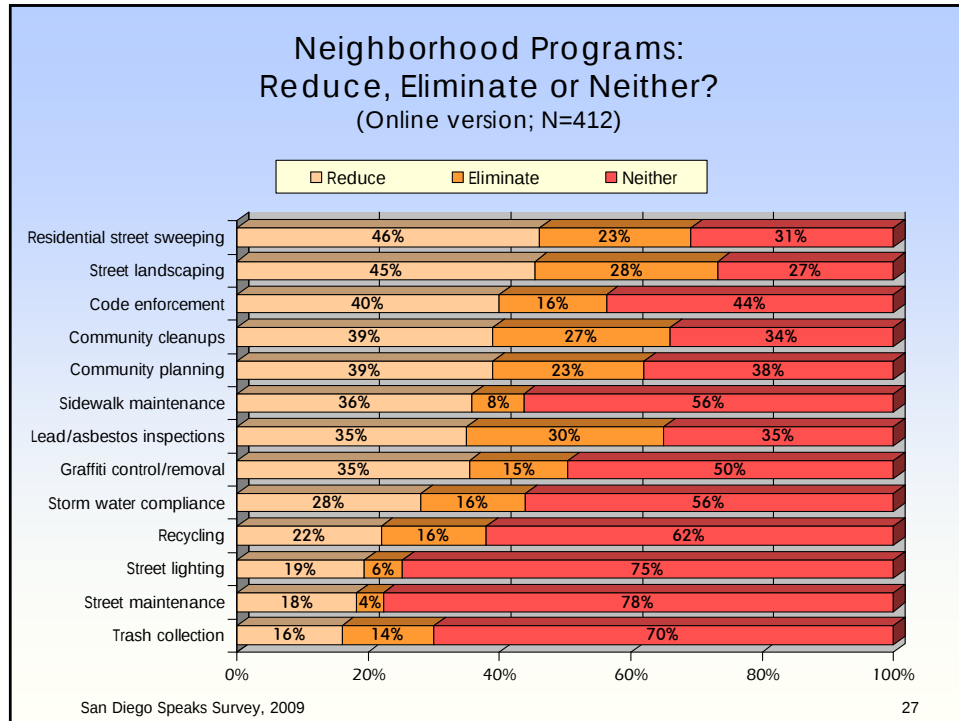




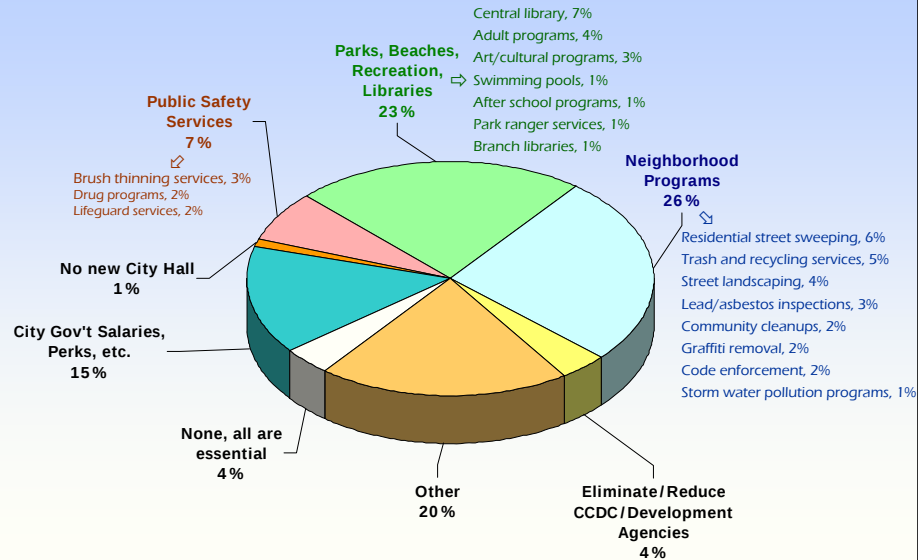




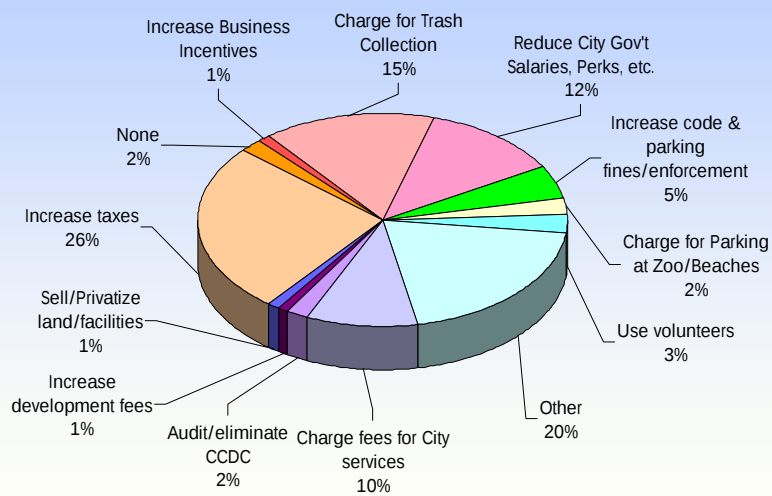




What programs or services should be eliminated?



Suggested Tax/Revenue Opportunities



All Services, Ranked: Essential/Non-Essential, part 1

	Essential	Non-Essential	No response
911 emergency response	92%	2%	5%
Fire emergency services	91%	3%	6%
Overall police services	84%	7%	9%
Street maintenance	83%	8%	9%
Street lighting	82%	10%	8%
Police efforts: gang problems	80%	12%	8%
Trash collection	76%	12%	12%
Police efforts: reduce property crime	75%	14%	11%
Playgrounds, ball fields, multi-purpose fields	70%	18%	12%
Neighborhood branch libraries	69%	22%	9%
Police efforts: drug problems	67%	24%	9%
Recreation centers	66%	23%	11%
Recycling	65%	22%	13%
After school programs	64%	27%	9%
Sidewalk maintenance	64%	23%	13%
Storm water compliance	63%	23%	14%
Beach maintenance and quality of facilities	62%	21%	17%
Youth rec center programs	62%	28%	10%
Fire brush management	61%	24%	15%
Lifeguard services	60%	24%	16%

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All Services, Ranked: Essential/Non-Essential, part 2

	Essential	Non-Essential	No response
Graffiti control/removal	58%	30%	12%
Senior and therapeutic programs	56%	33%	11%
Fire prevention	54%	30%	15%
Park ranger services	53%	29%	18%
Code enforcement	53%	32%	15%
Library youth programs	51%	36%	13%
Swimming pools	51%	34%	15%
Community planning	51%	33%	16%
Brush thinning	47%	36%	17%
Passive park areas	46%	37%	17%
Open space	46%	37%	17%
Lead/asbestos inspections	44%	41%	15%
Main library downtown	42%	42%	16%
Community cleanups	42%	42%	16%
Residential street sweeping	39%	43%	18%
Adult rec center programs	37%	48%	15%
Art and cultural programs	36%	47%	17%
Street landscaping	31%	51%	18%

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All Services, Ranked: Reduce/Eliminate/Neither, part 1

(Online respondents only; N=412)

	Reduce	Eliminate	Neither
Residential street sweeping	46%	23%	31%
Street landscaping	45%	28%	27%
Passive park areas	41%	21%	38%
Art and cultural programs	40%	36%	24%
Recreation centers	40%	12%	48%
Brush thinning	40%	21%	39%
Adult rec center programs	40%	40%	20%
Code enforcement	40%	16%	44%
Community cleanups	39%	27%	34%
Community planning	39%	23%	38%
Playgrounds, ball fields, multi-purpose fields	38%	10%	52%
Park ranger services	38%	13%	49%
Swimming pools	38%	22%	40%
Fire prevention programs	37%	17%	46%
Lifeguard services	36%	9%	55%
Senior and therapeutic programs	36%	27%	37%
Sidewalk maintenance	36%	8%	56%
Graffiti control/removal	35%	15%	50%
Lead/asbestos inspections	35%	30%	35%

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All Services, Ranked: Reduce/Eliminate/Neither, part 2

(Online respondents only; N=412)

	Reduce	Eliminate	Neither
Library youth programs	34%	28%	38%
Main Library downtown	33%	33%	34%
Beach maintenance	33%	9%	58%
Open space	33%	23%	44%
Fire brush management	32%	14%	54%
Branch libraries	32%	13%	55%
Storm water compliance	28%	16%	56%
Police efforts: reduce property crime	27%	5%	68%
Police efforts: drug problems	27%	13%	59%
Youth rec center programs	26%	24%	50%
After school programs	23%	23%	54%
Recycling	22%	16%	62%
Street lighting	19%	6%	75%
Police efforts: gang problems	18%	6%	76%
Street maintenance	18%	4%	78%
Trash collection	16%	14%	70%
Overall police services	14%	2%	84%
Fire emergency services	8%	2%	90%
911 emergency response	4%	2%	94%

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All Services, Ranked: Would Pay More For, part 1

	Would Pay More	No response
Trash collection	37%	63%
911 emergency response	36%	64%
Fire emergency services	34%	66%
Overall police services	32%	68%
Street maintenance	32%	68%
Recycling	31%	69%
Police efforts: gang problems	28%	72%
Branch libraries	28%	72%
Street lighting	28%	72%
Playgrounds, ball fields, multi-purpose fields	26%	74%
After school programs	25%	75%
Recreation centers	24%	76%
Youth rec center programs	23%	77%
Sidewalk maintenance	23%	77%
Police efforts: drug problems	22%	78%
Police efforts: reduce property crime	22%	78%
Beach maintenance	22%	78%
Storm water compliance	22%	78%
Graffiti control/removal	21%	79%

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All Services, Ranked: Would Pay More For, part 2

	Would Pay More	No response
Fire brush management	20%	80%
Senior and therapeutic programs	20%	80%
Library youth programs	19%	81%
Park ranger services	19%	81%
Swimming pools	19%	81%
Open space	18%	82%
Code enforcement	18%	82%
Fire prevention programs	17%	83%
Passive park areas	17%	83%
Lifeguard services	16%	84%
Main library downtown	16%	84%
Art and cultural programs	16%	84%
Brush thinning	16%	84%
Residential street sweeping	15%	85%
Adult rec center programs	14%	86%
Lead/asbestos inspections	14%	86%
Community planning	13%	87%
Community cleanups	13%	87%
Street landscaping	12%	88%

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Takeaway

- Over one-fourth of respondents suggested raising taxes to offset costs.
- Public safety services are considered essential. Respondents are not willing to reduce or eliminate them, and some are even willing to pay more for key safety services such as 911 and fire emergency services.
- Many respondents are willing to pay for residential trash collection, and many suggested charging for this service as a way to increase revenue.
- There is a slight lack of confidence in the City's financial practices. Some respondents seem to resent what they consider to be high salaries and benefits awarded to City employees.
- Neighborhood programs and Park/Beaches/Recreation/Library services were the most frequently suggested services for reduction/elimination.
- Increasing taxes, charging for trash collection, and reducing City salaries/perks, were the top three suggestions for increasing City revenue.

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APPENDIX A: FREQUENCY DISTRIBUTIONS

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Frequency Distributions

Full Sample: n=687, Paper & Pencil: n=275, Online: n=412

Mode Mode of Survey Delivery

		Frequency	Percent	Valid Percent	Cumulative Percent
Valid	1 Paper and Pencil	275	40.0	40.0	40.0
	2 Online	412	60.0	60.0	100.0
	Total	687	100.0	100.0	

Q1_1a Essential or Non-Essential: 911 emergency response services

		Frequency	Percent	Valid Percent	Cumulative Percent
Valid	1 Essential	635	92.4	92.4	92.4
	2 Non-Essential	15	2.2	2.2	94.6
	9 NO RESPONSE	37	5.4	5.4	100.0
	Total	687	100.0	100.0	

Q1_1b Reduce or Eliminate: 911 emergency response services - P&P Version

		Frequency	Percent	Valid Percent	Cumulative Percent
Valid	1 Reduce	8	1.2	2.9	2.9
	9 NO RESPONSE	267	38.9	97.1	100.0
	Total	275	40.0	100.0	
Missing	8 NOT ASKED	412	60.0		
Total		687	100.0		

Q1_1bo Reduce, Eliminate or Neither: 911 emergency response services - Online Version

		Frequency	Percent	Valid Percent	Cumulative Percent
Valid	0 Neither	387	56.3	93.9	93.9
	1 Reduce	18	2.6	4.4	98.3
	2 Eliminate	7	1.0	1.7	100.0
	Total	412	60.0	100.0	
Missing	8 NOT ASKED	275	40.0		
Total		687	100.0		

Q1_1c Pay More For: 911 emergency response services

		Frequency	Percent	Valid Percent	Cumulative Percent
Valid	1 Would Pay More	244	35.5	35.5	35.5
	9 NO RESPONSE	443	64.5	64.5	100.0
	Total	687	100.0	100.0	

Q1_2a Essential or Non-Essential: Overall Police services

		Frequency	Percent	Valid Percent	Cumulative Percent
Valid	1 Essential	576	83.8	83.8	83.8
	2 Non-Essential	51	7.4	7.4	91.3
	9 NO RESPONSE	60	8.7	8.7	100.0
	Total	687	100.0	100.0	

Q1_2b Reduce or Eliminate: Overall Police services - P&P Version

		Frequency	Percent	Valid Percent	Cumulative Percent
Valid	1 Reduce	22	3.2	8.0	8.0
	9 NO RESPONSE	253	36.8	92.0	100.0
	Total	275	40.0	100.0	
Missing	8 NOT ASKED	412	60.0		
Total		687	100.0		

Q1_2bo Reduce, Eliminate or Neither: Overall Police services - Online Version

		Frequency	Percent	Valid Percent	Cumulative Percent
Valid	0 Neither	345	50.2	83.7	83.7
	1 Reduce	57	8.3	13.8	97.6
	2 Eliminate	10	1.5	2.4	100.0
	Total	412	60.0	100.0	
Missing	8 NOT ASKED	275	40.0		
Total		687	100.0		

Q1_2c Pay More For: Pay More For: Overall Police services

		Frequency	Percent	Valid Percent	Cumulative Percent
Valid	1 Would Pay More	218	31.7	31.7	31.7
	9 NO RESPONSE	469	68.3	68.3	100.0
	Total	687	100.0	100.0	

Q1_3a Essential or Non-Essential: Police efforts to address neighborhood property crimes

		Frequency	Percent	Valid Percent	Cumulative Percent
Valid	1 Essential	514	74.8	74.8	74.8
	2 Non-Essential	95	13.8	13.8	88.6
	9 NO RESPONSE	78	11.4	11.4	100.0
	Total	687	100.0	100.0	

Q1_3b Reduce or Eliminate: Police efforts to address neighborhood property crimes - P&P Version

		Frequency	Percent	Valid Percent	Cumulative Percent
Valid	1 Reduce	29	4.2	10.5	10.5
	2 Eliminate	1	.1	.4	10.9
	9 NO RESPONSE	245	35.7	89.1	100.0
	Total	275	40.0	100.0	
Missing	8 NOT ASKED	412	60.0		
Total		687	100.0		

Q1_3bo Reduce, Eliminate or Neither: Police efforts to address neighborhood property crimes - Online Version

		Frequency	Percent	Valid Percent	Cumulative Percent
Valid	0 Neither	279	40.6	67.7	67.7
	1 Reduce	114	16.6	27.7	95.4
	2 Eliminate	19	2.8	4.6	100.0
	Total	412	60.0	100.0	
Missing	8 NOT ASKED	275	40.0		
Total		687	100.0		

Q1_3c Pay More For: Police efforts to address neighborhood property crimes

		Frequency	Percent	Valid Percent	Cumulative Percent
Valid	1 Would Pay More	153	22.3	22.3	22.3
	9 NO RESPONSE	534	77.7	77.7	100.0
	Total	687	100.0	100.0	

Q1_4a Essential or Non-Essential: Police efforts to reduce drug problems

		Frequency	Percent	Valid Percent	Cumulative Percent
Valid	1 Essential	460	67.0	67.0	67.0
	2 Non-Essential	164	23.9	23.9	90.8
	9 NO RESPONSE	63	9.2	9.2	100.0
	Total	687	100.0	100.0	

Q1_4b Reduce or Eliminate: Police efforts to reduce drug problems - P&P Version

		Frequency	Percent	Valid Percent	Cumulative Percent
Valid	1 Reduce	23	3.3	8.4	8.4
	2 Eliminate	5	.7	1.8	10.2
	9 NO RESPONSE	247	36.0	89.8	100.0
	Total	275	40.0	100.0	
Missing	8 NOT ASKED	412	60.0		
Total		687	100.0		

Q1_4bo Reduce, Eliminate or Neither: Police efforts to reduce drug problems - Online Version

		Frequency	Percent	Valid Percent	Cumulative Percent
Valid	0 Neither	244	35.5	59.2	59.2
	1 Reduce	113	16.4	27.4	86.7
	2 Eliminate	55	8.0	13.3	100.0
	Total	412	60.0	100.0	
Missing	8 NOT ASKED	275	40.0		
Total		687	100.0		

Q1_4c Pay More For: Police efforts to reduce drug problems

		Frequency	Percent	Valid Percent	Cumulative Percent
Valid	1 Would Pay More	153	22.3	22.3	22.3
	9 NO RESPONSE	534	77.7	77.7	100.0
	Total	687	100.0	100.0	

Q1_5a Essential or Non-Essential: Police efforts to reduce gang problems

		Frequency	Percent	Valid Percent	Cumulative Percent
Valid	1 Essential	551	80.2	80.2	80.2
	2 Non-Essential	81	11.8	11.8	92.0
	9 NO RESPONSE	55	8.0	8.0	100.0
	Total	687	100.0	100.0	

Q1_5b Reduce or Eliminate: Police efforts to reduce gang problems - P&P Version

		Frequency	Percent	Valid Percent	Cumulative Percent
Valid	1 Reduce	16	2.3	5.8	5.8
	2 Eliminate	1	.1	.4	6.2
	9 NO RESPONSE	258	37.6	93.8	100.0
	Total	275	40.0	100.0	
Missing	8 NOT ASKED	412	60.0		
Total		687	100.0		

Q1_5bo Reduce, Eliminate or Neither: Police efforts to reduce gang problems - Online Version

		Frequency	Percent	Valid Percent	Cumulative Percent
Valid	0 Neither	312	45.4	75.7	75.7
	1 Reduce	76	11.1	18.4	94.2
	2 Eliminate	24	3.5	5.8	100.0
	Total	412	60.0	100.0	
Missing	8 NOT ASKED	275	40.0		
Total		687	100.0		

Q1_5c Pay More For: Police efforts to reduce gang problems

		Frequency	Percent	Valid Percent	Cumulative Percent
Valid	1 Would Pay More	191	27.8	27.8	27.8
	9 NO RESPONSE	496	72.2	72.2	100.0
	Total	687	100.0	100.0	

Q1_6a Essential or Non-Essential: Fire emergency services

		Frequency	Percent	Valid Percent	Cumulative Percent
Valid	1 Essential	626	91.1	91.1	91.1
	2 Non-Essential	17	2.5	2.5	93.6
	9 NO RESPONSE	44	6.4	6.4	100.0
	Total	687	100.0	100.0	

Q1_6b Reduce or Eliminate: Fire emergency services - P&P Version

		Frequency	Percent	Valid Percent	Cumulative Percent
Valid	1 Reduce	12	1.7	4.4	4.4
	9 NO RESPONSE	263	38.3	95.6	100.0
	Total	275	40.0	100.0	
Missing	8 NOT ASKED	412	60.0		
Total		687	100.0		

Q1_6bo Reduce, Eliminate or Neither: Fire emergency services - Online Version

		Frequency	Percent	Valid Percent	Cumulative Percent
Valid	0 Neither	373	54.3	90.5	90.5
	1 Reduce	31	4.5	7.5	98.1
	2 Eliminate	8	1.2	1.9	100.0
	Total	412	60.0	100.0	
Missing	8 NOT ASKED	275	40.0		
Total		687	100.0		

Q1_6c Pay More For: Fire emergency services

		Frequency	Percent	Valid Percent	Cumulative Percent
Valid	1 Would Pay More	233	33.9	33.9	33.9
	9 NO RESPONSE	454	66.1	66.1	100.0
	Total	687	100.0	100.0	

Q1_7a Essential or Non-Essential: Lifeguard services

		Frequency	Percent	Valid Percent	Cumulative Percent
Valid	1 Essential	412	60.0	60.0	60.0
	2 Non-Essential	163	23.7	23.7	83.7
	9 NO RESPONSE	112	16.3	16.3	100.0
	Total	687	100.0	100.0	

Q1_7b Reduce or Eliminate: Lifeguard services - P&P Version

		Frequency	Percent	Valid Percent	Cumulative Percent
Valid	1 Reduce	77	11.2	28.0	28.0
	2 Eliminate	6	.9	2.2	30.2
	9 NO RESPONSE	192	27.9	69.8	100.0
	Total	275	40.0	100.0	
Missing	8 NOT ASKED	412	60.0		
Total		687	100.0		

Q1_7bo Reduce, Eliminate or Neither: Lifeguard services - Online Version

		Frequency	Percent	Valid Percent	Cumulative Percent
Valid	0 Neither	226	32.9	54.9	54.9
	1 Reduce	148	21.5	35.9	90.8
	2 Eliminate	38	5.5	9.2	100.0
	Total	412	60.0	100.0	
Missing	8 NOT ASKED	275	40.0		
Total		687	100.0		

Q1_7c Pay More For: Lifeguard services

		Frequency	Percent	Valid Percent	Cumulative Percent
Valid	1 Would Pay More	110	16.0	16.0	16.0
	9 NO RESPONSE	577	84.0	84.0	100.0
	Total	687	100.0	100.0	

Q1_8a Essential or Non-Essential: Fire prevention programs

		Frequency	Percent	Valid Percent	Cumulative Percent
Valid	1 Essential	373	54.3	54.3	54.3
	2 Non-Essential	208	30.3	30.3	84.6
	9 NO RESPONSE	106	15.4	15.4	100.0
	Total	687	100.0	100.0	

Q1_8b Reduce or Eliminate: Fire prevention programs - P&P Version

		Frequency	Percent	Valid Percent	Cumulative Percent
Valid	1 Reduce	63	9.2	22.9	22.9
	2 Eliminate	7	1.0	2.5	25.5
	9 NO RESPONSE	205	29.8	74.5	100.0
	Total	275	40.0	100.0	
Missing	8 NOT ASKED	412	60.0		
Total		687	100.0		

Q1_8bo Reduce, Eliminate or Neither: Fire prevention programs - Online Version

		Frequency	Percent	Valid Percent	Cumulative Percent
Valid	0 Neither	188	27.4	45.6	45.6
	1 Reduce	153	22.3	37.1	82.8
	2 Eliminate	71	10.3	17.2	100.0
	Total	412	60.0	100.0	
Missing	8 NOT ASKED	275	40.0		
Total		687	100.0		

Q1_8c Pay More For: Fire prevention programs

		Frequency	Percent	Valid Percent	Cumulative Percent
Valid	1 Would Pay More	118	17.2	17.2	17.2
	9 NO RESPONSE	569	82.8	82.8	100.0
	Total	687	100.0	100.0	

Q1_9a Essential or Non-Essential: Fire brush management

		Frequency	Percent	Valid Percent	Cumulative Percent
Valid	1 Essential	418	60.8	60.8	60.8
	2 Non-Essential	167	24.3	24.3	85.2
	9 NO RESPONSE	102	14.8	14.8	100.0
	Total	687	100.0	100.0	

Q1_9b Reduce or Eliminate: Fire brush management - P&P Version

		Frequency	Percent	Valid Percent	Cumulative Percent
Valid	1 Reduce	54	7.9	19.6	19.6
	2 Eliminate	3	.4	1.1	20.7
	9 NO RESPONSE	218	31.7	79.3	100.0
	Total	275	40.0	100.0	
Missing	8 NOT ASKED	412	60.0		
Total		687	100.0		

Q1_9bo Reduce, Eliminate or Neither: Fire brush management - Online Version

		Frequency	Percent	Valid Percent	Cumulative Percent
Valid	0 Neither	221	32.2	53.6	53.6
	1 Reduce	133	19.4	32.3	85.9
	2 Eliminate	58	8.4	14.1	100.0
	Total	412	60.0	100.0	
Missing	8 NOT ASKED	275	40.0		
Total		687	100.0		

Q1_9c Pay More For: Fire brush management

		Frequency	Percent	Valid Percent	Cumulative Percent
Valid	1 Would Pay More	137	19.9	19.9	19.9
	9 NO RESPONSE	550	80.1	80.1	100.0
	Total	687	100.0	100.0	

Q2_1a Essential or Non-Essential: Branch libraries in your neighborhood

		Frequency	Percent	Valid Percent	Cumulative Percent
Valid	1 Essential	471	68.6	68.6	68.6
	2 Non-Essential	152	22.1	22.1	90.7
	9 NO RESPONSE	64	9.3	9.3	100.0
	Total	687	100.0	100.0	

Q2_1b Reduce or Eliminate: Branch libraries in your neighborhood - P&P Version

		Frequency	Percent	Valid Percent	Cumulative Percent
Valid	1 Reduce	35	5.1	12.7	12.7
	2 Eliminate	2	.3	.7	13.5
	9 NO RESPONSE	238	34.6	86.5	100.0
	Total	275	40.0	100.0	
Missing	8 NOT ASKED	412	60.0		
Total		687	100.0		

Q2_1bo Reduce, Eliminate or Neither: Branch libraries in your neighborhood - Online Version

		Frequency	Percent	Valid Percent	Cumulative Percent
Valid	0 Neither	225	32.8	54.6	54.6
	1 Reduce	134	19.5	32.5	87.1
	2 Eliminate	53	7.7	12.9	100.0
	Total	412	60.0	100.0	
Missing	8 NOT ASKED	275	40.0		
Total		687	100.0		

Q2_1c Pay More For: Branch libraries in your neighborhood

		Frequency	Percent	Valid Percent	Cumulative Percent
Valid	1 Would Pay More	196	28.5	28.5	28.5
	9 NO RESPONSE	491	71.5	71.5	100.0
	Total	687	100.0	100.0	

Q2_2a Essential or Non-Essential: Main library downtown

		Frequency	Percent	Valid Percent	Cumulative Percent
Valid	1 Essential	289	42.1	42.1	42.1
	2 Non-Essential	287	41.8	41.8	83.8
	9 NO RESPONSE	111	16.2	16.2	100.0
	Total	687	100.0	100.0	

Q2_2b Reduce or Eliminate: Main library downtown - P&P Version

		Frequency	Percent	Valid Percent	Cumulative Percent
Valid	1 Reduce	62	9.0	22.5	22.5
	2 Eliminate	29	4.2	10.5	33.1
	9 NO RESPONSE	184	26.8	66.9	100.0
	Total	275	40.0	100.0	
Missing	8 NOT ASKED	412	60.0		
Total		687	100.0		

Q2_2bo Reduce, Eliminate or Neither: Main library downtown - Online Version

		Frequency	Percent	Valid Percent	Cumulative Percent
Valid	0 Neither	140	20.4	34.0	34.0
	1 Reduce	134	19.5	32.5	66.5
	2 Eliminate	138	20.1	33.5	100.0
	Total	412	60.0	100.0	
Missing	8 NOT ASKED	275	40.0		
Total		687	100.0		

Q2_2c Pay More For: Main library downtown

		Frequency	Percent	Valid Percent	Cumulative Percent
Valid	1 Would Pay More	107	15.6	15.6	15.6
	9 NO RESPONSE	580	84.4	84.4	100.0
	Total	687	100.0	100.0	

Q2_3a Essential or Non-Essential: Library youth programs

		Frequency	Percent	Valid Percent	Cumulative Percent
Valid	1 Essential	352	51.2	51.2	51.2
	2 Non-Essential	248	36.1	36.1	87.3
	9 NO RESPONSE	87	12.7	12.7	100.0
	Total	687	100.0	100.0	

Q2_3b Reduce or Eliminate: Library youth programs - P&P Version

		Frequency	Percent	Valid Percent	Cumulative Percent
Valid	1 Reduce	47	6.8	17.1	17.1
	2 Eliminate	6	.9	2.2	19.3
	9 NO RESPONSE	222	32.3	80.7	100.0
	Total	275	40.0	100.0	
Missing	8 NOT ASKED	412	60.0		
Total		687	100.0		

Q2_3bo Reduce, Eliminate or Neither: Library youth programs - Online Version

		Frequency	Percent	Valid Percent	Cumulative Percent
Valid	0 Neither	157	22.9	38.1	38.1
	1 Reduce	138	20.1	33.5	71.6
	2 Eliminate	117	17.0	28.4	100.0
	Total	412	60.0	100.0	
Missing	8 NOT ASKED	275	40.0		
Total		687	100.0		

Q2_3c Pay More For: Library youth programs

		Frequency	Percent	Valid Percent	Cumulative Percent
Valid	1 Would Pay More	132	19.2	19.2	19.2
	9 NO RESPONSE	555	80.8	80.8	100.0
	Total	687	100.0	100.0	

Q2_4a Essential or Non-Essential: Art and cultural programs

		Frequency	Percent	Valid Percent	Cumulative Percent
Valid	1 Essential	247	36.0	36.0	36.0
	2 Non-Essential	323	47.0	47.0	83.0
	9 NO RESPONSE	117	17.0	17.0	100.0
	Total	687	100.0	100.0	

Q2_4b Reduce or Eliminate: Art and cultural programs - P&P Version

		Frequency	Percent	Valid Percent	Cumulative Percent
Valid	1 Reduce	62	9.0	22.5	22.5
	2 Eliminate	12	1.7	4.4	26.9
	9 NO RESPONSE	201	29.3	73.1	100.0
	Total	275	40.0	100.0	
Missing	8 NOT ASKED	412	60.0		
Total		687	100.0		

Q2_4bo Reduce, Eliminate or Neither: Art and cultural programs - Online Version

		Frequency	Percent	Valid Percent	Cumulative Percent
Valid	0 Neither	101	14.7	24.5	24.5
	1 Reduce	164	23.9	39.8	64.3
	2 Eliminate	147	21.4	35.7	100.0
	Total	412	60.0	100.0	
Missing	8 NOT ASKED	275	40.0		
Total		687	100.0		

Q2_4c Pay More For: Art and cultural programs

		Frequency	Percent	Valid Percent	Cumulative Percent
Valid	1 Would Pay More	110	16.0	16.0	16.0
	9 NO RESPONSE	577	84.0	84.0	100.0
	Total	687	100.0	100.0	

Q2_6a Essential or Non-Essential: Playgrounds, ball fields, multi-purpose fields

		Frequency	Percent	Valid Percent	Cumulative Percent
Valid	1 Essential	484	70.5	70.5	70.5
	2 Non-Essential	123	17.9	17.9	88.4
	9 NO RESPONSE	80	11.6	11.6	100.0
	Total	687	100.0	100.0	

Q2_6b Reduce or Eliminate: Playgrounds, ball fields, multi-purpose fields - P&P Version

		Frequency	Percent	Valid Percent	Cumulative Percent
Valid	1 Reduce	41	6.0	14.9	14.9
	2 Eliminate	1	.1	.4	15.3
	9 NO RESPONSE	233	33.9	84.7	100.0
	Total	275	40.0	100.0	
Missing	8 NOT ASKED	412	60.0		
Total		687	100.0		

Q2_6bo Reduce, Eliminate or Neither: Playgrounds, ball fields, multi-purpose fields - Online Version

		Frequency	Percent	Valid Percent	Cumulative Percent
Valid	0 Neither	215	31.3	52.2	52.2
	1 Reduce	154	22.4	37.4	89.6
	2 Eliminate	43	6.3	10.4	100.0
	Total	412	60.0	100.0	
Missing	8 NOT ASKED	275	40.0		
Total		687	100.0		

Q2_6c Pay More For: Playgrounds, ball fields, multi-purpose fields

		Frequency	Percent	Valid Percent	Cumulative Percent
Valid	1 Would Pay More	176	25.6	25.6	25.6
	9 NO RESPONSE	511	74.4	74.4	100.0
	Total	687	100.0	100.0	

Q2_7a Essential or Non-Essential: Recreation centers

		Frequency	Percent	Valid Percent	Cumulative Percent
Valid	1 Essential	453	65.9	65.9	65.9
	2 Non-Essential	159	23.1	23.1	89.1
	9 NO RESPONSE	75	10.9	10.9	100.0
	Total	687	100.0	100.0	

Q2_7b Reduce or Eliminate: Recreation centers - P&P Version

		Frequency	Percent	Valid Percent	Cumulative Percent
Valid	1 Reduce	39	5.7	14.2	14.2
	2 Eliminate	2	.3	.7	14.9
	9 NO RESPONSE	234	34.1	85.1	100.0
	Total	275	40.0	100.0	
Missing	8 NOT ASKED	412	60.0		
Total		687	100.0		

Q2_7bo Reduce, Eliminate or Neither: Recreation centers - Online Version

		Frequency	Percent	Valid Percent	Cumulative Percent
Valid	0 Neither	197	28.7	47.8	47.8
	1 Reduce	164	23.9	39.8	87.6
	2 Eliminate	51	7.4	12.4	100.0
	Total	412	60.0	100.0	
Missing	8 NOT ASKED	275	40.0		
Total		687	100.0		

Q2_7c Pay More For: Recreation centers

		Frequency	Percent	Valid Percent	Cumulative Percent
Valid	1 Would Pay More	166	24.2	24.2	24.2
	9 NO RESPONSE	521	75.8	75.8	100.0
	Total	687	100.0	100.0	

Q2_8a Essential or Non-Essential: Swimming pools

		Frequency	Percent	Valid Percent	Cumulative Percent
Valid	1 Essential	348	50.7	50.7	50.7
	2 Non-Essential	238	34.6	34.6	85.3
	9 NO RESPONSE	101	14.7	14.7	100.0
	Total	687	100.0	100.0	

Q2_8b Reduce or Eliminate: Swimming pools - P&P Version

		Frequency	Percent	Valid Percent	Cumulative Percent
Valid	1 Reduce	57	8.3	20.7	20.7
	2 Eliminate	8	1.2	2.9	23.6
	9 NO RESPONSE	210	30.6	76.4	100.0
	Total	275	40.0	100.0	
Missing	8 NOT ASKED	412	60.0		
Total		687	100.0		

Q2_8bo Reduce, Eliminate or Neither: Swimming pools - Online Version

		Frequency	Percent	Valid Percent	Cumulative Percent
Valid	0 Neither	165	24.0	40.0	40.0
	1 Reduce	158	23.0	38.3	78.4
	2 Eliminate	89	13.0	21.6	100.0
	Total	412	60.0	100.0	
Missing	8 NOT ASKED	275	40.0		
Total		687	100.0		

Q2_8c Pay More For: Swimming pools

		Frequency	Percent	Valid Percent	Cumulative Percent
Valid	1 Would Pay More	130	18.9	18.9	18.9
	9 NO RESPONSE	557	81.1	81.1	100.0
	Total	687	100.0	100.0	

Q2_9a Essential or Non-Essential: Passive park areas

		Frequency	Percent	Valid Percent	Cumulative Percent
Valid	1 Essential	318	46.3	46.3	46.3
	2 Non-Essential	254	37.0	37.0	83.3
	9 NO RESPONSE	115	16.7	16.7	100.0
	Total	687	100.0	100.0	

Q2_9b Reduce or Eliminate: Passive park areas - P&P Version

		Frequency	Percent	Valid Percent	Cumulative Percent
Valid	1 Reduce	72	10.5	26.2	26.2
	2 Eliminate	8	1.2	2.9	29.1
	9 NO RESPONSE	195	28.4	70.9	100.0
	Total	275	40.0	100.0	
Missing	8 NOT ASKED	412	60.0		
Total		687	100.0		

Q2_9bo Reduce, Eliminate or Neither: Passive park areas - Online Version

		Frequency	Percent	Valid Percent	Cumulative Percent
Valid	0 Neither	158	23.0	38.3	38.3
	1 Reduce	167	24.3	40.5	78.9
	2 Eliminate	87	12.7	21.1	100.0
	Total	412	60.0	100.0	
Missing	8 NOT ASKED	275	40.0		
Total		687	100.0		

Q2_9c Pay More For: Passive park areas

		Frequency	Percent	Valid Percent	Cumulative Percent
Valid	1 Would Pay More	114	16.6	16.6	16.6
	9 NO RESPONSE	573	83.4	83.4	100.0
	Total	687	100.0	100.0	

Q2_10a Essential or Non-Essential: Open space

		Frequency	Percent	Valid Percent	Cumulative Percent
Valid	1 Essential	313	45.6	45.6	45.6
	2 Non-Essential	252	36.7	36.7	82.2
	9 NO RESPONSE	122	17.8	17.8	100.0
	Total	687	100.0	100.0	

Q2_10b Reduce or Eliminate: Open space - P&P Version

		Frequency	Percent	Valid Percent	Cumulative Percent
Valid	1 Reduce	68	9.9	24.7	24.7
	2 Eliminate	10	1.5	3.6	28.4
	9 NO RESPONSE	197	28.7	71.6	100.0
	Total	275	40.0	100.0	
Missing	8 NOT ASKED	412	60.0		
Total		687	100.0		

Q2_10bo Reduce, Eliminate or Neither: Open space - Online Version

		Frequency	Percent	Valid Percent	Cumulative Percent
Valid	0 Neither	183	26.6	44.4	44.4
	1 Reduce	136	19.8	33.0	77.4
	2 Eliminate	93	13.5	22.6	100.0
	Total	412	60.0	100.0	
Missing	8 NOT ASKED	275	40.0		
Total		687	100.0		

Q2_10c Pay More For: Open space

		Frequency	Percent	Valid Percent	Cumulative Percent
Valid	1 Would Pay More	123	17.9	17.9	17.9
	9 NO RESPONSE	564	82.1	82.1	100.0
	Total	687	100.0	100.0	

Q2_12a Essential or Non-Essential: After school programs

		Frequency	Percent	Valid Percent	Cumulative Percent
Valid	1 Essential	443	64.5	64.5	64.5
	2 Non-Essential	184	26.8	26.8	91.3
	9 NO RESPONSE	60	8.7	8.7	100.0
	Total	687	100.0	100.0	

Q2_12b Reduce or Eliminate: After school programs - P&P Version

		Frequency	Percent	Valid Percent	Cumulative Percent
Valid	1 Reduce	25	3.6	9.1	9.1
	2 Eliminate	4	.6	1.5	10.5
	9 NO RESPONSE	246	35.8	89.5	100.0
	Total	275	40.0	100.0	
Missing	8 NOT ASKED	412	60.0		
Total		687	100.0		

Q2_12bo Reduce, Eliminate or Neither: After school programs - Online Version

		Frequency	Percent	Valid Percent	Cumulative Percent
Valid	0 Neither	222	32.3	53.9	53.9
	1 Reduce	97	14.1	23.5	77.4
	2 Eliminate	93	13.5	22.6	100.0
	Total	412	60.0	100.0	
Missing	8 NOT ASKED	275	40.0		
Total		687	100.0		

Q2_12c Pay More For: After school programs

		Frequency	Percent	Valid Percent	Cumulative Percent
Valid	1 Would Pay More	172	25.0	25.0	25.0
	9 NO RESPONSE	515	75.0	75.0	100.0
	Total	687	100.0	100.0	

Q2_13a Essential or Non-Essential: Youth programs

		Frequency	Percent	Valid Percent	Cumulative Percent
Valid	1 Essential	428	62.3	62.3	62.3
	2 Non-Essential	193	28.1	28.1	90.4
	9 NO RESPONSE	66	9.6	9.6	100.0
	Total	687	100.0	100.0	

Q2_13b Reduce or Eliminate: Youth programs - P&P Version

		Frequency	Percent	Valid Percent	Cumulative Percent
Valid	1 Reduce	31	4.5	11.3	11.3
	2 Eliminate	5	.7	1.8	13.1
	9 NO RESPONSE	239	34.8	86.9	100.0
	Total	275	40.0	100.0	
Missing	8 NOT ASKED	412	60.0		
Total		687	100.0		

Q2_13bo Reduce, Eliminate or Neither: Youth programs - Online Version

		Frequency	Percent	Valid Percent	Cumulative Percent
Valid	0 Neither	207	30.1	50.2	50.2
	1 Reduce	108	15.7	26.2	76.5
	2 Eliminate	97	14.1	23.5	100.0
	Total	412	60.0	100.0	
Missing	8 NOT ASKED	275	40.0		
Total		687	100.0		

Q2_13c Pay More For: Youth programs

		Frequency	Percent	Valid Percent	Cumulative Percent
Valid	1 Would Pay More	157	22.9	22.9	22.9
	9 NO RESPONSE	530	77.1	77.1	100.0
	Total	687	100.0	100.0	

Q2_14a Essential or Non-Essential: Senior and therapeutic programs

		Frequency	Percent	Valid Percent	Cumulative Percent
Valid	1 Essential	381	55.5	55.5	55.5
	2 Non-Essential	228	33.2	33.2	88.6
	9 NO RESPONSE	78	11.4	11.4	100.0
	Total	687	100.0	100.0	

Q2_14b Reduce or Eliminate: Senior and therapeutic programs - P&P Version

		Frequency	Percent	Valid Percent	Cumulative Percent
Valid	1 Reduce	39	5.7	14.2	14.2
	2 Eliminate	8	1.2	2.9	17.1
	9 NO RESPONSE	228	33.2	82.9	100.0
	Total	275	40.0	100.0	
Missing	8 NOT ASKED	412	60.0		
Total		687	100.0		

Q2_14bo Reduce, Eliminate or Neither: Senior and therapeutic programs - Online Version

		Frequency	Percent	Valid Percent	Cumulative Percent
Valid	0 Neither	151	22.0	36.7	36.7
	1 Reduce	147	21.4	35.7	72.3
	2 Eliminate	114	16.6	27.7	100.0
	Total	412	60.0	100.0	
Missing	8 NOT ASKED	275	40.0		
Total		687	100.0		

Q2_14c Pay More For: Senior and therapeutic programs

		Frequency	Percent	Valid Percent	Cumulative Percent
Valid	1 Would Pay More	140	20.4	20.4	20.4
	9 NO RESPONSE	547	79.6	79.6	100.0
	Total	687	100.0	100.0	

Q2_15a Essential or Non-Essential: Adult programs

		Frequency	Percent	Valid Percent	Cumulative Percent
Valid	1 Essential	253	36.8	36.8	36.8
	2 Non-Essential	328	47.7	47.7	84.6
	9 NO RESPONSE	106	15.4	15.4	100.0
	Total	687	100.0	100.0	

Q2_15b Reduce or Eliminate: Adult programs - P&P Version

		Frequency	Percent	Valid Percent	Cumulative Percent
Valid	1 Reduce	61	8.9	22.2	22.2
	2 Eliminate	13	1.9	4.7	26.9
	9 NO RESPONSE	201	29.3	73.1	100.0
	Total	275	40.0	100.0	
Missing	8 NOT ASKED	412	60.0		
Total		687	100.0		

Q2_15bo Reduce, Eliminate or Neither: Adult programs - Online Version

		Frequency	Percent	Valid Percent	Cumulative Percent
Valid	0 Neither	84	12.2	20.4	20.4
	1 Reduce	163	23.7	39.6	60.0
	2 Eliminate	165	24.0	40.0	100.0
	Total	412	60.0	100.0	
Missing	8 NOT ASKED	275	40.0		
Total		687	100.0		

Q2_15c Pay More For: Adult programs

		Frequency	Percent	Valid Percent	Cumulative Percent
Valid	1 Would Pay More	93	13.5	13.5	13.5
	9 NO RESPONSE	594	86.5	86.5	100.0
	Total	687	100.0	100.0	

Q2_16a Essential or Non-Essential: Beach maintenance and quality of facilities

		Frequency	Percent	Valid Percent	Cumulative Percent
Valid	1 Essential	425	61.9	61.9	61.9
	2 Non-Essential	146	21.3	21.3	83.1
	9 NO RESPONSE	116	16.9	16.9	100.0
	Total	687	100.0	100.0	

Q2_16b Reduce or Eliminate: Beach maintenance and quality of facilities - P&P Version

		Frequency	Percent	Valid Percent	Cumulative Percent
Valid	1 Reduce	59	8.6	21.5	21.5
	2 Eliminate	9	1.3	3.3	24.7
	9 NO RESPONSE	207	30.1	75.3	100.0
	Total	275	40.0	100.0	
Missing	8 NOT ASKED	412	60.0		
Total		687	100.0		

Q2_16bo Reduce, Eliminate or Neither: Beach maintenance and quality of facilities - Online Version

		Frequency	Percent	Valid Percent	Cumulative Percent
Valid	0 Neither	240	34.9	58.3	58.3
	1 Reduce	134	19.5	32.5	90.8
	2 Eliminate	38	5.5	9.2	100.0
	Total	412	60.0	100.0	
Missing	8 NOT ASKED	275	40.0		
Total		687	100.0		

Q2_16c Pay More For: Beach maintenance and quality of facilities

		Frequency	Percent	Valid Percent	Cumulative Percent
Valid	1 Would Pay More	149	21.7	21.7	21.7
	9 NO RESPONSE	538	78.3	78.3	100.0
	Total	687	100.0	100.0	

Q2_17a Essential or Non-Essential: Parks ranger services

		Frequency	Percent	Valid Percent	Cumulative Percent
Valid	1 Essential	364	53.0	53.0	53.0
	2 Non-Essential	201	29.3	29.3	82.2
	9 NO RESPONSE	122	17.8	17.8	100.0
	Total	687	100.0	100.0	

Q2_17b Reduce or Eliminate: Parks ranger services - P&P Version

		Frequency	Percent	Valid Percent	Cumulative Percent
Valid	1 Reduce	93	13.5	33.8	33.8
	2 Eliminate	7	1.0	2.5	36.4
	9 NO RESPONSE	175	25.5	63.6	100.0
	Total	275	40.0	100.0	
Missing	8 NOT ASKED	412	60.0		
Total		687	100.0		

Q2_17bo Reduce, Eliminate or Neither: Parks ranger services - Online Version

		Frequency	Percent	Valid Percent	Cumulative Percent
Valid	0 Neither	199	29.0	48.3	48.3
	1 Reduce	158	23.0	38.3	86.7
	2 Eliminate	55	8.0	13.3	100.0
	Total	412	60.0	100.0	
Missing	8 NOT ASKED	275	40.0		
Total		687	100.0		

Q2_17c Pay More For: Parks ranger services

		Frequency	Percent	Valid Percent	Cumulative Percent
Valid	1 Would Pay More	127	18.5	18.5	18.5
	9 NO RESPONSE	560	81.5	81.5	100.0
	Total	687	100.0	100.0	

Q2_18a Essential or Non-Essential: Brush thinning on parkland

		Frequency	Percent	Valid Percent	Cumulative Percent
Valid	1 Essential	325	47.3	47.3	47.3
	2 Non-Essential	247	36.0	36.0	83.3
	9 NO RESPONSE	115	16.7	16.7	100.0
	Total	687	100.0	100.0	

Q2_18b Reduce or Eliminate: Brush thinning on parkland - P&P Version

		Frequency	Percent	Valid Percent	Cumulative Percent
Valid	1 Reduce	86	12.5	31.3	31.3
	2 Eliminate	11	1.6	4.0	35.3
	9 NO RESPONSE	178	25.9	64.7	100.0
	Total	275	40.0	100.0	
Missing	8 NOT ASKED	412	60.0		
Total		687	100.0		

Q2_18bo Reduce, Eliminate or Neither: Brush thinning on parkland - Online Version

		Frequency	Percent	Valid Percent	Cumulative Percent
Valid	0 Neither	159	23.1	38.6	38.6
	1 Reduce	166	24.2	40.3	78.9
	2 Eliminate	87	12.7	21.1	100.0
	Total	412	60.0	100.0	
Missing	8 NOT ASKED	275	40.0		
Total		687	100.0		

Q2_18c Pay More For: Brush thinning on parkland

		Frequency	Percent	Valid Percent	Cumulative Percent
Valid	1 Would Pay More	110	16.0	16.0	16.0
	9 NO RESPONSE	577	84.0	84.0	100.0
	Total	687	100.0	100.0	

Q3_1a Essential or Non-Essential: Efforts to control/remove graffiti

		Frequency	Percent	Valid Percent	Cumulative Percent
Valid	1 Essential	398	57.9	57.9	57.9
	2 Non-Essential	208	30.3	30.3	88.2
	9 NO RESPONSE	81	11.8	11.8	100.0
	Total	687	100.0	100.0	

Q3_1b Reduce or Eliminate: Efforts to control/remove graffiti - P&P Version

		Frequency	Percent	Valid Percent	Cumulative Percent
Valid	1 Reduce	62	9.0	22.5	22.5
	2 Eliminate	5	.7	1.8	24.4
	9 NO RESPONSE	208	30.3	75.6	100.0
	Total	275	40.0	100.0	
Missing	8 NOT ASKED	412	60.0		
Total		687	100.0		

Q3_1bo Reduce, Eliminate or Neither: Efforts to control/remove graffiti - Online Version

		Frequency	Percent	Valid Percent	Cumulative Percent
Valid	0 Neither	204	29.7	49.5	49.5
	1 Reduce	146	21.3	35.4	85.0
	2 Eliminate	62	9.0	15.0	100.0
	Total	412	60.0	100.0	
Missing	8 NOT ASKED	275	40.0		
Total		687	100.0		

Q3_1c Pay More For: Efforts to control/remove graffiti

		Frequency	Percent	Valid Percent	Cumulative Percent
Valid	1 Would Pay More	143	20.8	20.8	20.8
	9 NO RESPONSE	544	79.2	79.2	100.0
	Total	687	100.0	100.0	

Q3_2a Essential or Non-Essential: Neighborhood code enforcement

		Frequency	Percent	Valid Percent	Cumulative Percent
Valid	1 Essential	361	52.5	52.5	52.5
	2 Non-Essential	222	32.3	32.3	84.9
	9 NO RESPONSE	104	15.1	15.1	100.0
	Total	687	100.0	100.0	

Q3_2b Reduce or Eliminate: Neighborhood code enforcement - P&P Version

		Frequency	Percent	Valid Percent	Cumulative Percent
Valid	1 Reduce	71	10.3	25.8	25.8
	2 Eliminate	15	2.2	5.5	31.3
	9 NO RESPONSE	189	27.5	68.7	100.0
	Total	275	40.0	100.0	
Missing	8 NOT ASKED	412	60.0		
Total		687	100.0		

Q3_2bo Reduce, Eliminate or Neither: Neighborhood code enforcement - Online Version

		Frequency	Percent	Valid Percent	Cumulative Percent
Valid	0 Neither	180	26.2	43.7	43.7
	1 Reduce	165	24.0	40.0	83.7
	2 Eliminate	67	9.8	16.3	100.0
	Total	412	60.0	100.0	
Missing	8 NOT ASKED	275	40.0		
Total		687	100.0		

Q3_2c Pay More For: Neighborhood code enforcement

		Frequency	Percent	Valid Percent	Cumulative Percent
Valid	1 Would Pay More	125	18.2	18.2	18.2
	9 NO RESPONSE	562	81.8	81.8	100.0
	Total	687	100.0	100.0	

Q3_3a Essential or Non-Essential: Residential street sweeping

		Frequency	Percent	Valid Percent	Cumulative Percent
Valid	1 Essential	269	39.2	39.2	39.2
	2 Non-Essential	296	43.1	43.1	82.2
	9 NO RESPONSE	122	17.8	17.8	100.0
	Total	687	100.0	100.0	

Q3_3b Reduce or Eliminate: Residential street sweeping - P&P Version

		Frequency	Percent	Valid Percent	Cumulative Percent
Valid	1 Reduce	84	12.2	30.5	30.5
	2 Eliminate	22	3.2	8.0	38.5
	9 NO RESPONSE	169	24.6	61.5	100.0
	Total	275	40.0	100.0	
Missing	8 NOT ASKED	412	60.0		
Total		687	100.0		

Q3_3bo Reduce, Eliminate or Neither: Residential street sweeping - Online Version

		Frequency	Percent	Valid Percent	Cumulative Percent
Valid	0 Neither	127	18.5	30.8	30.8
	1 Reduce	190	27.7	46.1	76.9
	2 Eliminate	95	13.8	23.1	100.0
	Total	412	60.0	100.0	
Missing	8 NOT ASKED	275	40.0		
Total		687	100.0		

Q3_3c Pay More For: Residential street sweeping

		Frequency	Percent	Valid Percent	Cumulative Percent
Valid	1 Would Pay More	102	14.8	14.8	14.8
	9 NO RESPONSE	585	85.2	85.2	100.0
	Total	687	100.0	100.0	

Q3_4a Essential or Non-Essential: Street lighting

		Frequency	Percent	Valid Percent	Cumulative Percent
Valid	1 Essential	563	82.0	82.0	82.0
	2 Non-Essential	69	10.0	10.0	92.0
	9 NO RESPONSE	55	8.0	8.0	100.0
	Total	687	100.0	100.0	

Q3_4b Reduce or Eliminate: Street lighting - P&P Version

		Frequency	Percent	Valid Percent	Cumulative Percent
Valid	1 Reduce	25	3.6	9.1	9.1
	2 Eliminate	1	.1	.4	9.5
	9 NO RESPONSE	249	36.2	90.5	100.0
	Total	275	40.0	100.0	
Missing	8 NOT ASKED	412	60.0		
Total		687	100.0		

Q3_4bo Reduce, Eliminate or Neither: Street lighting - Online Version

		Frequency	Percent	Valid Percent	Cumulative Percent
Valid	0 Neither	308	44.8	74.8	74.8
	1 Reduce	80	11.6	19.4	94.2
	2 Eliminate	24	3.5	5.8	100.0
	Total	412	60.0	100.0	
Missing	8 NOT ASKED	275	40.0		
Total		687	100.0		

Q3_4c Pay More For: Street lighting

		Frequency	Percent	Valid Percent	Cumulative Percent
Valid	1 Would Pay More	193	28.1	28.1	28.1
	9 NO RESPONSE	494	71.9	71.9	100.0
	Total	687	100.0	100.0	

Q3_5a Essential or Non-Essential: Street maintenance

		Frequency	Percent	Valid Percent	Cumulative Percent
Valid	1 Essential	571	83.1	83.1	83.1
	2 Non-Essential	58	8.4	8.4	91.6
	9 NO RESPONSE	58	8.4	8.4	100.0
	Total	687	100.0	100.0	

Q3_5b Reduce or Eliminate: Street maintenance - P&P Version

		Frequency	Percent	Valid Percent	Cumulative Percent
Valid	1 Reduce	29	4.2	10.5	10.5
	2 Eliminate	4	.6	1.5	12.0
	9 NO RESPONSE	242	35.2	88.0	100.0
	Total	275	40.0	100.0	
Missing	8 NOT ASKED	412	60.0		
Total		687	100.0		

Q3_5bo Reduce, Eliminate or Neither: Street maintenance - Online Version

		Frequency	Percent	Valid Percent	Cumulative Percent
Valid	0 Neither	320	46.6	77.7	77.7
	1 Reduce	75	10.9	18.2	95.9
	2 Eliminate	17	2.5	4.1	100.0
	Total	412	60.0	100.0	
Missing	8 NOT ASKED	275	40.0		
Total		687	100.0		

Q3_5c Pay More For: Street maintenance

		Frequency	Percent	Valid Percent	Cumulative Percent
Valid	1 Would Pay More	220	32.0	32.0	32.0
	9 NO RESPONSE	467	68.0	68.0	100.0
	Total	687	100.0	100.0	

Q3_6a Essential or Non-Essential: Street landscaping

		Frequency	Percent	Valid Percent	Cumulative Percent
Valid	1 Essential	214	31.1	31.1	31.1
	2 Non-Essential	352	51.2	51.2	82.4
	9 NO RESPONSE	121	17.6	17.6	100.0
	Total	687	100.0	100.0	

Q3_6b Reduce or Eliminate: Street landscaping - P&P Version

		Frequency	Percent	Valid Percent	Cumulative Percent
Valid	1 Reduce	92	13.4	33.5	33.5
	2 Eliminate	20	2.9	7.3	40.7
	9 NO RESPONSE	163	23.7	59.3	100.0
	Total	275	40.0	100.0	
Missing	8 NOT ASKED	412	60.0		
Total		687	100.0		

Q3_6bo Reduce, Eliminate or Neither: Street landscaping - Online Version

		Frequency	Percent	Valid Percent	Cumulative Percent
Valid	0 Neither	110	16.0	26.7	26.7
	1 Reduce	187	27.2	45.4	72.1
	2 Eliminate	115	16.7	27.9	100.0
	Total	412	60.0	100.0	
Missing	8 NOT ASKED	275	40.0		
Total		687	100.0		

Q3_6c Pay More For: Street landscaping

		Frequency	Percent	Valid Percent	Cumulative Percent
Valid	1 Would Pay More	81	11.8	11.8	11.8
	9 NO RESPONSE	606	88.2	88.2	100.0
	Total	687	100.0	100.0	

Q3_7a Essential or Non-Essential: Sidewalk maintenance

		Frequency	Percent	Valid Percent	Cumulative Percent
Valid	1 Essential	442	64.3	64.3	64.3
	2 Non-Essential	154	22.4	22.4	86.8
	9 NO RESPONSE	91	13.2	13.2	100.0
	Total	687	100.0	100.0	

Q3_7b Reduce or Eliminate: Sidewalk maintenance - P&P Version

		Frequency	Percent	Valid Percent	Cumulative Percent
Valid	1 Reduce	57	8.3	20.7	20.7
	2 Eliminate	4	.6	1.5	22.2
	9 NO RESPONSE	214	31.1	77.8	100.0
	Total	275	40.0	100.0	
Missing	8 NOT ASKED	412	60.0		
Total		687	100.0		

Q3_7bo Reduce, Eliminate or Neither: Sidewalk maintenance - Online Version

		Frequency	Percent	Valid Percent	Cumulative Percent
Valid	0 Neither	233	33.9	56.6	56.6
	1 Reduce	147	21.4	35.7	92.2
	2 Eliminate	32	4.7	7.8	100.0
	Total	412	60.0	100.0	
Missing	8 NOT ASKED	275	40.0		
Total		687	100.0		

Q3_7c Pay More For: Sidewalk maintenance

		Frequency	Percent	Valid Percent	Cumulative Percent
Valid	1 Would Pay More	156	22.7	22.7	22.7
	9 NO RESPONSE	531	77.3	77.3	100.0
	Total	687	100.0	100.0	

Q3_8a Essential or Non-Essential: Storm Water pollution prevention and compliance

		Frequency	Percent	Valid Percent	Cumulative Percent
Valid	1 Essential	431	62.7	62.7	62.7
	2 Non-Essential	160	23.3	23.3	86.0
	9 NO RESPONSE	96	14.0	14.0	100.0
	Total	687	100.0	100.0	

Q3_8b Reduce or Eliminate: Storm Water pollution prevention and compliance - P&P Version

		Frequency	Percent	Valid Percent	Cumulative Percent
Valid	1 Reduce	53	7.7	19.3	19.3
	2 Eliminate	9	1.3	3.3	22.5
	9 NO RESPONSE	213	31.0	77.5	100.0
	Total	275	40.0	100.0	
Missing	8 NOT ASKED	412	60.0		
Total		687	100.0		

Q3_8bo Reduce, Eliminate or Neither: Storm Water pollution prevention and compliance - Online Version

		Frequency	Percent	Valid Percent	Cumulative Percent
Valid	0 Neither	230	33.5	55.8	55.8
	1 Reduce	115	16.7	27.9	83.7
	2 Eliminate	67	9.8	16.3	100.0
	Total	412	60.0	100.0	
Missing	8 NOT ASKED	275	40.0		
Total		687	100.0		

Q3_8c Pay More For: Storm Water pollution prevention and compliance

		Frequency	Percent	Valid Percent	Cumulative Percent
Valid	1 Would Pay More	154	22.4	22.4	22.4
	9 NO RESPONSE	533	77.6	77.6	100.0
	Total	687	100.0	100.0	

Q3_9a Essential or Non-Essential: Community planning

		Frequency	Percent	Valid Percent	Cumulative Percent
Valid	1 Essential	353	51.4	51.4	51.4
	2 Non-Essential	227	33.0	33.0	84.4
	9 NO RESPONSE	107	15.6	15.6	100.0
	Total	687	100.0	100.0	

Q3_9b Reduce or Eliminate: Community planning - P&P Version

		Frequency	Percent	Valid Percent	Cumulative Percent
Valid	1 Reduce	64	9.3	23.3	23.3
	2 Eliminate	10	1.5	3.6	26.9
	9 NO RESPONSE	201	29.3	73.1	100.0
	Total	275	40.0	100.0	
Missing	8 NOT ASKED	412	60.0		
Total		687	100.0		

Q3_9bo Reduce, Eliminate or Neither: Community planning - Online Version

		Frequency	Percent	Valid Percent	Cumulative Percent
Valid	0 Neither	157	22.9	38.1	38.1
	1 Reduce	162	23.6	39.3	77.4
	2 Eliminate	93	13.5	22.6	100.0
	Total	412	60.0	100.0	
Missing	8 NOT ASKED	275	40.0		
Total		687	100.0		

Q3_9c Pay More For: Community planning

		Frequency	Percent	Valid Percent	Cumulative Percent
Valid	1 Would Pay More	89	13.0	13.0	13.0
	9 NO RESPONSE	598	87.0	87.0	100.0
	Total	687	100.0	100.0	

Q3_10a Essential or Non-Essential: Residential trash collection services

		Frequency	Percent	Valid Percent	Cumulative Percent
Valid	1 Essential	522	76.0	76.0	76.0
	2 Non-Essential	85	12.4	12.4	88.4
	9 NO RESPONSE	80	11.6	11.6	100.0
	Total	687	100.0	100.0	

Q3_10b Reduce or Eliminate: Residential trash collection services - P&P Version

		Frequency	Percent	Valid Percent	Cumulative Percent
Valid	1 Reduce	33	4.8	12.0	12.0
	2 Eliminate	6	.9	2.2	14.2
	9 NO RESPONSE	236	34.4	85.8	100.0
	Total	275	40.0	100.0	
Missing	8 NOT ASKED	412	60.0		
Total		687	100.0		

Q3_10bo Reduce, Eliminate or Neither: Residential trash collection services - Online Version

		Frequency	Percent	Valid Percent	Cumulative Percent
Valid	0 Neither	291	42.4	70.6	70.6
	1 Reduce	65	9.5	15.8	86.4
	2 Eliminate	56	8.2	13.6	100.0
	Total	412	60.0	100.0	
Missing	8 NOT ASKED	275	40.0		
Total		687	100.0		

Q3_10c Pay More For: Residential trash collection services

		Frequency	Percent	Valid Percent	Cumulative Percent
Valid	1 Would Pay More	252	36.7	36.7	36.7
	9 NO RESPONSE	435	63.3	63.3	100.0
	Total	687	100.0	100.0	

Q3_11a Essential or Non-Essential: Residential recycling services

		Frequency	Percent	Valid Percent	Cumulative Percent
Valid	1 Essential	443	64.5	64.5	64.5
	2 Non-Essential	153	22.3	22.3	86.8
	9 NO RESPONSE	91	13.2	13.2	100.0
	Total	687	100.0	100.0	

Q3_11b Reduce or Eliminate: Residential recycling services - P&P Version

		Frequency	Percent	Valid Percent	Cumulative Percent
Valid	1 Reduce	47	6.8	17.1	17.1
	2 Eliminate	12	1.7	4.4	21.5
	9 NO RESPONSE	216	31.4	78.5	100.0
	Total	275	40.0	100.0	
Missing	8 NOT ASKED	412	60.0		
Total		687	100.0		

Q3_11bo Reduce, Eliminate or Neither: Residential recycling services - Online Version

		Frequency	Percent	Valid Percent	Cumulative Percent
Valid	0 Neither	258	37.6	62.6	62.6
	1 Reduce	89	13.0	21.6	84.2
	2 Eliminate	65	9.5	15.8	100.0
	Total	412	60.0	100.0	
Missing	8 NOT ASKED	275	40.0		
Total		687	100.0		

Q3_11c Pay More For: Residential recycling services

		Frequency	Percent	Valid Percent	Cumulative Percent
Valid	1 Would Pay More	214	31.1	31.1	31.1
	9 NO RESPONSE	473	68.9	68.9	100.0
	Total	687	100.0	100.0	

Q3_12a Essential or Non-Essential: Community cleanups

		Frequency	Percent	Valid Percent	Cumulative Percent
Valid	1 Essential	290	42.2	42.2	42.2
	2 Non-Essential	290	42.2	42.2	84.4
	9 NO RESPONSE	107	15.6	15.6	100.0
	Total	687	100.0	100.0	

Q3_12b Reduce or Eliminate: Community cleanups - P&P Version

		Frequency	Percent	Valid Percent	Cumulative Percent
Valid	1 Reduce	66	9.6	24.0	24.0
	2 Eliminate	17	2.5	6.2	30.2
	9 NO RESPONSE	192	27.9	69.8	100.0
	Total	275	40.0	100.0	
Missing	8 NOT ASKED	412	60.0		
Total		687	100.0		

Q3_12bo Reduce, Eliminate or Neither: Community cleanups - Online Version

		Frequency	Percent	Valid Percent	Cumulative Percent
Valid	0 Neither	140	20.4	34.0	34.0
	1 Reduce	161	23.4	39.1	73.1
	2 Eliminate	111	16.2	26.9	100.0
	Total	412	60.0	100.0	
Missing	8 NOT ASKED	275	40.0		
Total		687	100.0		

Q3_12c Pay More For: Community cleanups

		Frequency	Percent	Valid Percent	Cumulative Percent
Valid	1 Would Pay More	89	13.0	13.0	13.0
	9 NO RESPONSE	598	87.0	87.0	100.0
	Total	687	100.0	100.0	

Q3_13a Essential or Non-Essential: Lead and asbestos inspections

		Frequency	Percent	Valid Percent	Cumulative Percent
Valid	1 Essential	301	43.8	43.8	43.8
	2 Non-Essential	283	41.2	41.2	85.0
	9 NO RESPONSE	103	15.0	15.0	100.0
	Total	687	100.0	100.0	

Q3_13b Reduce or Eliminate: Lead and asbestos inspections - P&P Version

		Frequency	Percent	Valid Percent	Cumulative Percent
Valid	1 Reduce	59	8.6	21.5	21.5
	2 Eliminate	21	3.1	7.6	29.1
	9 NO RESPONSE	195	28.4	70.9	100.0
	Total	275	40.0	100.0	
Missing	8 NOT ASKED	412	60.0		
Total		687	100.0		

Q3_13bo Reduce, Eliminate or Neither: Lead and asbestos inspections - Online Version

		Frequency	Percent	Valid Percent	Cumulative Percent
Valid	0 Neither	142	20.7	34.5	34.5
	1 Reduce	145	21.1	35.2	69.7
	2 Eliminate	125	18.2	30.3	100.0
	Total	412	60.0	100.0	
Missing	8 NOT ASKED	275	40.0		
Total		687	100.0		

Q3_13c Pay More For: Lead and asbestos inspections

		Frequency	Percent	Valid Percent	Cumulative Percent
Valid	1 Would Pay More	97	14.1	14.1	14.1
	9 NO RESPONSE	590	85.9	85.9	100.0
	Total	687	100.0	100.0	

CODEQ4 Q4 Codes: Identify three programs or services that should be eliminated

		Frequency	Percent	Valid Percent	Cumulative Percent
Valid	1 City Gov't Salaries, Perks, Pensions, etc.	150	15.0	15.0	15.0
	2 Development & Development agencies	43	4.3	4.3	19.4
	3 All Essential - None Should Be Eliminated	36	3.6	3.6	23.0
	4 No New City Hall	6	.6	.6	23.6
	110 Overall police services	2	.2	.2	23.8
	112 Drug Programs	16	1.6	1.6	25.4
	113 Police efforts: gang problems	3	.3	.3	25.7
	120 Lifeguard Services	18	1.8	1.8	27.5
	130 Fire prevention programs	4	.4	.4	27.9
	131 Brush thinning	25	2.5	2.5	30.4
	201 Branch libraries	14	1.4	1.4	31.8
	202 Central Library	71	7.1	7.1	38.9
	203 Library youth programs	2	.2	.2	39.1
	210 Art/Cultural programs	34	3.4	3.4	42.5
	220 Park maintenance	5	.5	.5	43.0
	221 Playground maintenance	1	.1	.1	43.1
	222 Rec centers	1	.1	.1	43.2
	223 Swimming pools	14	1.4	1.4	44.6
	225 Open space maintenance	8	.8	.8	45.4
	230 Rec programs	2	.2	.2	45.6
	231 After school programs	13	1.3	1.3	46.9
	232 Youth programs	6	.6	.6	47.5
	233 Senior programs	5	.5	.5	48.0
	234 Adult programs	35	3.5	3.5	51.6
	240 Beach maintenance	2	.2	.2	51.8
	250 Park Ranger services	11	1.1	1.1	52.9
	261 Golf course	7	.7	.7	53.6
	301 Graffiti removal	22	2.2	2.2	55.8
	302 Neighborhood code enforcement	17	1.7	1.7	57.5
	303 Residential street sweeping	57	5.7	5.7	63.2
	305 Street maintenance	1	.1	.1	63.3
	306 Street landscaping	36	3.6	3.6	66.9
	308 Storm water pollution program	11	1.1	1.1	68.0
	309 Community planning	12	1.2	1.2	69.2
	310 Trash/Recycling	51	5.1	5.1	74.3
	311 Residential recycling services	10	1.0	1.0	75.3
	312 Community cleanups	16	1.6	1.6	76.9
	313 Lead/Asbestos inspections	27	2.7	2.7	79.6
	997 Other	203	20.4	20.4	100.0
	Total	997	100.0	100.0	

Q4COND Condensed Q4 Codes: Identify three programs or services that should be eliminated

		Frequency	Percent	Valid Percent	Cumulative Percent
Valid	1 Reduce City Gov't Salaries, Perks, etc.	150	15.0	15.0	15.0
	2 Development & Development agencies	43	4.3	4.3	19.4
	3 None - All are essential	36	3.6	3.6	23.0
	4 No New City Hall	6	.6	.6	23.6
	100 Public Safety Service mention	68	6.8	6.8	30.4
	200 Parks/Beaches/Rec/Libraries/Arts mention	231	23.2	23.2	53.6
	300 Neighborhood Programs mention	260	26.1	26.1	79.6
	997 Other	203	20.4	20.4	100.0
	Total	997	100.0	100.0	

CODEQ5 Q5 Codes: Identify three tax and/or revenue options that should be implemented

		Frequency	Percent	Valid Percent	Cumulative Percent
Valid	1 Increase Taxes	265	25.8	25.8	25.8
	2 Charge for Trash Collection	158	15.4	15.4	41.2
	3 Reduce City Gov't Employee Wages, Pensions, Benefits, Outsource, etc.	125	12.2	12.2	53.4
	4 Increase Enforcement/Fines on Code/Parking Violations	46	4.5	4.5	57.8
	5 Charge for Parking at Zoo, Beaches	25	2.4	2.4	60.3
	6 Use Volunteer Labor	28	2.7	2.7	63.0
	7 None	21	2.0	2.0	65.0
	8 Audit/Eliminate CCDC	18	1.8	1.8	66.8
	9 Charge Fee for City Services (Library, Sports, Pools, etc.)	106	10.3	10.3	77.1
	10 Increase development fees	12	1.2	1.2	78.3
	11 Sell/privatize land/facilities	13	1.3	1.3	79.6
	13 Increase business incentives	10	1.0	1.0	80.5
	97 Other	200	19.5	19.5	100.0
	Total	1027	100.0	100.0	

APPENDIX B: Q4 OPEN-ENDS WITH CODES

Code	Q4: Identify three programs or services that should be eliminated.
1	business office
1	business office
1	Merge DSD with Planning (Planning & Review as it WAS)
1	trips by bureaucrats to other cities to "check" on how they're handling problems
1	Eliminate advisory board/commissions that have little or no impact or are not statutorily mandated.
1	reduce management layers in departments
1	bring management benefits in line with all other employees managed by competition program
1	enhanced flex benefits and vacations for management
1	Expense accounts for city employees should be eliminated or at least meet very strict guidelines.
1	Catering at all city functions
1	travel outside city of San Diego
1	half size of staff for elected officials
1	City council should take a 5% decrease in pay
1	all city employees no pay for any holidays
1	city employee DROP
1	pension system
1	city middle management
1	City pensions need to be reduced!
1	retirement pay that is excessive
1	Cut city staff to a 35-hour workweek. No layoffs. Everyone shares the pain.
1	cut employment by 5%
1	DROP program
1	pension excesses
1	overtime pay
1	cut staff
1	drop the DROP program
1	Cut pension benefits on firemen.
1	fewer staff for council people; council does not receive pension benefits
1	reduction of salaries of city employees earning more than 100K. Once those reductions are made there would be no need to cut any community services.
1	middle management reduction

1	new participants in DROP
1	cut wages and persons; not services
1	overpaid mayor's staff, Julie Dubick and Gerry Brauer; reduce compensation for city employees, they earn too much
1	pension plan
1	Pensions and +100K employees
1	pensions at 120% retirement
1	Pensions we cannot fund
1	the pension plan needs to go!!!
1	Reduce top administrators pay and benefits, cut duplicated services.
1	stop the DROP program
1	drop program
1	the pension situation
1	top management-heavy departments and obscene pension and DROP programs! Fix that.
1	use of high paid consultants by the city
1	cut most middle management
1	eliminate all charitable contributions to 501C3's-the government should not be using tax money for these no matter how worthy they seem. Private cities should support those they deem worthy.
1	eliminate six to six programs
1	Soft money such as car allowances for city council members
1	soft money per diems etc for city council and administrative personnel
1	retreats, workshops, etc. for city agencies. Let them stay at their desks and "retreat" in the conference rooms
1	reduce staff of council members and mayor 5 reduce staff of port district, SANDAG, all other administrative groups 6
1	reduce pensions for city employees to parallel to outside the city jobs
1	High paid City executives should all take pay cuts.
1	the DROP program
1	hiring ignorant staff who make dymb decisions.
1	Reduce the illegal pension fund.
1	Stop the fraudulent overtime the fire dept, etc has been engaged in, ripping off the taxpayers.
1	DROP program
1	Annual travel allowances to City Council.
1	Cut Industrial Leave and Long Term Disability- Use Workmans Comp only
1	DROP Program

1	Eliminate the Mayor as the City Manager form of government
1	Eliminate some of the top heavy management positions
1	Fat support staffs for elected officials
1	Fire Dept. - Junior Lifeguard Program Summer Camp and staffing empty beaches during winter and 10 hour shifts that run into nighttime hours.
1	city pension & benefits system must be re-engineered. It is unsustainable and we may as well take care of that RIGHT NOW. Does anyone out there understand that WE ALL HAVE TO MAKE SACRIFICES TO MAKE SURE ALL OF US
1	Mayor's PR and other non-essential people in Mayor's office.
1	Get rid of all salaried positions (over \$50K) of Development Corporations
1	Retirement at highest paid level.
1	rehiring retired gov't employees so they can double dip
1	Eliminate "DROP" Program
1	All of the State and City workers should take a 10% pay cut, have benefits reduced 25% and 15% should be let go.
1	Cut the police force by 40 percent.
1	Cut the fire protection employees by 40 percent.
1	Excessive overtime for City employees.
1	administrative positions
1	car allowances, city council staff, mayor's staff; reduce all their salaries
1	Mayor's office and Reduce the city council meetings that take place
1	City employee pension benefits
1	City worker pensions Bonuses for non emergency personnel City arborist
1	Cut 15% from the departments below - not the Library or Parks: Business Office Cable TV Program (CityTV) Citizens' Assistance Resources City Clerk City Planning & Community Investment Debt Management Development S
1	Cut council and mayor staff in half.
1	Negotiate elimination of DROP(can't possibly save money when people retire retire earlier and use retiree medical earlier and bad public policy) and SPSP (shouldn't have this program when the retirement is so good
1	Cut pension obligations
1	defined bebenefit pensions lifetime medical for retirees susidizing arts and pro sports
1	DROP Pension living wage requirements
1	DROP program
1	E.O.C.P. - This department does not add any value to city contracts and only increases the burden and expense to contractors and creates a whole new layer to bog down and already difficult process. I has no value

1	Eliminate outrageous illegal pensions
1	Eliminate State employee pension funds. Every one should be on the same page. Reduce the number of paid police officers. Outsource as much as possible to the private sector inviting bids to reduce the cost of serv
1	Eliminate the DROP;
1	excess retirement benefits any arts or cultural program
1	fewer management positions Pay employees based on production
1	fire employees that don't produce
1	drop program
1	eliminate 1 staff person per Councilmember ans 2 n the Mayor's staff
1	Half of the fire department...keep cadre and have back up qualified fire force such as National Guard and Marine Reserve
1	layers of management
1	layers of management in many city departments; .
1	DROP;
1	political perks
1	lifetime medical for retirees defined benefit plan
1	City employee retirement - it was illegal to fund a pension with money the city didn't have.
1	city council staff
1	mayor p.r.staff
1	Mayors Office and 2 City Council People
1	Mayor's Office,
1	Mayors office,
1	reduce fire from 4 to 3 per engine
1	Pension fund "double dipping" – paid for 5 yrs. work with retirement
1	Pensions and 13th month pays for city employees. Reduce salaries of all politicians. Also, reduce their perks.
1	Pensions, lavish pay, pensions.
1	police overtime reduce police service for special events reduce fire overtime
1	Reduce pension benefits and freeze pay for all city employees for two (2) years. Cut middle mgt. staff by 30% Eliminate the Supplemental Income Program for city employees.
1	Reduce salaries of city council members.
1	reduce the pay of all council members and mayoral positions until the budget is balanced.
1	Reduce wages and the unaffordable pension plan.

1	remove 1 fireman from each of the Engine Companies,over 70% of their calls are medical aids and 2 fireman, 1 engineer and 1 captain is NOT NEEDED
1	Rethink the way fire services are provided. It is obscene that firefighters routinely earn well into the 6 figures and retire at age 50 with over 90% salary. The pension problem will never be fixed until the fire
1	Eliminate any workers allowed to leave early from work without adequate supervision that makes sure they actually do their job, or reduce jobs if workers are persistently leaving early indicating a lack of work.
1	The mayors office. Reduce pay for city council. Creation of "parks" as ballfields is a travesty, why can't we have open space available for all to use!!!!
1	The mayor's staff, the city council's staff and many redundant city executive positions.
1	The pensioners that are in the "million dollar club" as profiled on tv. Shame on them
1	Retirement with full salary Retirement with full healthcare
1	unions pensions more pensions
1	Staff departments, such as Personnel should be reduced drastically - especially top heavy management
1	All city jobs should be contracted to private contractors.
1	REDUCE LAYERS OF MANAGEMENT REDUCE O/T PAY CITY WIDE
1	Union retirement benefits.
1	The mayors' office
1	Fire Department overtime
1	traffic police
1	Teachers pay increase unions
1	rec centers open on a rotating bases eliminate staff and operating hours by half remaining staff rotates between centers on an every other day basis.
1	Perhaps not eliminated but cut back, maybe police and firefighters take reduced hours or rotate reduced schedules. Eliminate those services that are not needed to preserve society's well being. Emergency services
1	reduce employee benefits at the top!! retiring at 80% of last salary is crazy
1	City Council
1	Double employee pensions
1	Council community offices
1	Closed or "secret" announcements of job openings...city should be looking for qualified employees at the lowest salary. The City already has generous benefits. It doesn't need to overpay on wages to qualified pe
1	Significantly reduce the budget of the City Attorney and massively reduce outside counsel costs.
1	Reduce the amount of park services in Districts/areas which have large # of parks and pools.

1	All services should be put to bid in the private sector. Disband the teachers, fire, police and other city service unions. Go to a merit system for all services and pay. City Govm't needs to learn to live within i
1	firefighter overtime, police overtime
1	City employees using city vehicles for private use. Cit council members should only be paid thirty cents a mile for using their private vehicles while doing only city business.
1	Home - the people should not suffer because of too many of our city employees = elected officials.
1	police take home car usage. It is not cost effective. Cost us millions.
1	employee car reimbursement
1	union representation
1	second level management
1	The Business Office
2	CCDC
2	CCDC
2	CCDC
2	CCDC
2	CCDC and SEDC
2	CCDC; redevelopment
2	CCDC; SEDC
2	CCDC; SEDC
2	CCDC - no audit - no money. If CCDC auditors cannot reach into the files of anyone that has done business with CCDC - there is no real audit!
2	consolidate redevelopment agencies
2	eliminate CCDC
2	eliminate paid CCDC and SEDC positions
2	Merge SEDC into city developments services and eliminate CCDC
2	SEDC/CCDC - downtown redevelopment is on a roll - let's get money back that is owed and phase out agency funds for general fund.
2	equal opportunity contracting; center city development corporations;
2	SEDC
2	Redevelopment people; stop building apartments - we have a water shortage.
2	redevelopment programs;

2	reduce general fund activities related to development permitting less demand in short term; prioritize capital projects toward maintenance of existing facilities over new facilities
2	Disband CCDC
2	CCDC/SEDC
2	CCDC/ECDC Redevelopment Agencies
2	Eliminate CCDC & SEDC
2	CCCD should be reabsorbed in the city.
2	SEDC
2	Merge CCDC & All other Development Corporations with the Redevelopment Agency/Real Estate Assets Dept.
2	SEDC/CCDC
2	CCDC
2	ccdc and related 'urban revitalization projects'.
2	CCDC SEDC
2	CCDC, promotion activities that support big local businesses (let them do their own promotion), North Bay Redevelopment District
2	Centre City Development Corp, its work is done residential street sweeping Airport Commission, its work done years ago examine all boards and commissions with paid members
2	CCDC. They have outlived their usefulness. Get our money back.
2	CCDC
2	CCDC & SEDC
2	CCDC and SEDC
2	building dept
2	Downtown redevelopment agency
2	CCDC and SEDC - move under Redevelopment Agency Vehicle Allowance for Elected Officials - use mileage rate, like everyone else.
2	CCDC and SEDC
2	Downtown improvements! Put the money where it's greatest need is - district 4!
2	Stop Downtown redevelopment.
2	Mission Valley Unified Planning Group because it only speaks for development at the expense of health and wellbeing of Mission Valley's neighboring communities.
3	All of these programs are essential.
3	I feel all services are important.

3	None
3	There is nothing on these lists that should be cut and it is truly pathetic that we would be given such a list!
3	Any programs that do not help the communities with public safety, residential, health, culturally and education.
3	Anything that provides for the rich or people doing well. Fourth district cannot afford any more cuts.
3	Cannot afford to eliminate any more services
3	eliminating essential services is not the answer - but how can we increase more funding coming into the city?
3	First need to see prioritized list then make value judgments!
3	I can't recommend any!
3	I can't think of one to eliminate
3	I cannot think of what to eliminate
3	I do not know of any at this time.
3	I don't know of any that should be eliminated some can/could be reduced -
3	Most everything seems to be essential.
3	None - I'd prefer not to choose between any of these services.
3	none - we don't have enough as it is
3	None of these services should be eliminated.
3	None- but many could be reduced in open hours or charge small fees.
3	Unsure!
3	I can't say what should be eliminated because I haven't done any research on the value added in the programs,
3	none
3	none
3	none
3	NONE
3	NONE
3	none
3	none
3	None
3	None
	None - They are already bare boned. Crime goes up during hard times. We need MORE NOT LESS FIRE PROTECTION.
3	Management of the city's finances has been terrible! The community suffers while special interests get th
3	None. Our tax money should be spent more wisely
3	not sure

3	Nothing without cutting taxes. However, in this spend thrift mentality if you are going to cut services the cuts should focus on those that promote illegal activities (needle exchange, paying for services to illeg
3	Don't eliminate services, do a better job with available resources.
3	personally feel more programs should be increased rather than decreased...never use pools but increase local library hours...very, personal
4	new city hall
4	Eliminate program regarding building a new city administration building.
4	No new city hall.
4	No new city hall.
4	no new city hall
4	New government office construction
110	stop program
110	police
112	Stop enforcing nonviolent drug offenses - possession, use, minor sales
112	needle exchange
112	the needle exchange program for drug users
112	Police reducing drug probs-social workers can do this
112	drug enforcement
112	Drug enforcement operations.
112	Drug enforcement. What a complete waste of resources!
112	Drug laws, prostitution laws, firearms regulation
112	drug prevention
112	Giving out needles to addicts
112	drug programs
112	Drug programs
112	Police efforts to reduce drug problems
112	drug law enforcement, prostitution law enforcement
112	DARE
112	Drug enforcement
113	gang prevention
113	gang programs
113	Police gang witch hunts

120	lifeguards except between Memorial and Labor Day.
120	eliminate lifeguard services;
120	lifeguard services
120	lifeguard services
120	lifeguard services
120	Life Guards
120	Life Guards (use volunteers) -
120	Look into Lifeguards being represented by MEA (SPSP)and also receiving LifeSafety benefits (3% at 50 retirement)
120	Lifeguard Services-let the county do it!!!
120	Lifeguards-swim at your own risk.
120	Lifeguards
120	Lifeguard - reduced hours during the weekday during the school year
120	Lifeguards
120	Lifeguards
120	lifeguards,
120	Lifeguard services in winter
120	lifeguards and park maintenance etc. should be privatized
120	Lifeguards
130	fire prevention programs
130	fire prevention education
130	Fire prevention - the videos are out to the public, just start airing them on the website
130	fire prevention programs
131	Brush thinning
131	Brush thinning
131	bush thinning on parkland
131	brush thinning or parkland
131	brush thinning
131	brush thinning on parkland
131	brush thinning on parkland
131	Recruit neighborhood or volunteers to clear brush and passive park lands.
131	Brush and weed abatement programs carried out by the fire department, if any exist. This needs to be the responsibility of the property owner and non-compliance should result in a penalty.

131	brush thinning on park land
131	misguided brush removal that destroys natural chaparral. Pay attention to the plant experts and save money. Require that homeowners fire proof their homes, rather than that brush be eliminated. No more wood shake
131	Open space brush clearance
131	Wildlands brush clearance
131	clearing shrubs on private property
131	brush clearance (allow property owners to carry this out)
131	brush management
131	brush removal - take a fire ecology class and learn that chaparral and natives are essential to this landscape, and removing it just makes fires worse. better yet, tax the hell out of people who buy homes in high
131	Brush thinning on parkland open space maintenance
131	Fire brush management Brush thinning on parkland
131	clearing California native plants in a false effort to prevent fires.
131	brush thinning
131	Fire brush management
131	brush clearing
131	brush thinning
131	Brush clearing programs are a waste of money and promote wildfires by encouraging weedy plant species!!
201	libraries
201	Libraries in wealthy communities
201	libraries
201	close libraries
201	Libraries
201	some of the libraries
201	Libraries
201	Libraries
201	Libraries
201	libraries
201	libraries
201	libraries
201	Library services
201	Libraries

202	downtown library
202	central library
202	Central library
202	Central library
202	Central library
202	central library
202	Downtown library
202	Downtown library
202	downtown main library
202	main library downtown
202	Eliminate new development of the main library.
202	New library downtown should be put on hold. Money should be redirected to branch libraries.
202	New library downtown: don't develop, and donor dollars given go to keeping existing libraries open.
202	New main library is not necessary
202	No new downtown library.
202	main library downtown
202	postpone central library - internet/branches - books
202	sell and close central library (focus on branches)
202	new library
202	main library
202	downtown library
202	central library
202	High school/library combination is not a good idea and should be dropped.
202	Downtown library proposal.
202	Downtown Central Library
202	Main Library downtown
202	Down town library
202	main library but maintain suppling branches
202	planning downtown library, for now
202	support for downtown library expansion.
202	Downtown library
202	downtown library;

202	Down town Library
202	downtown library
202	Downtown Library
202	downtown library (all we need is a warehouse from where books can be sent to branches);
202	Downtown library
202	Downtown library project
202	downtown library
202	Downtown library
202	Eliminate downtown library
202	new main library. We don't need it unless it is paid for by donations
202	New Main Library
202	Main Downtown Library
202	Main Library - there is no need with the internet.
202	main library
202	Main library
202	Main Library downtown
202	Main Library eliminated
202	Main Library
202	Main Library
202	New Central Library downtown
202	new library
202	downtown library
202	downtown library
202	sidewalk maintenance
202	downtown library,
202	The construction of the new main library
202	The idea of a central library.
202	downtown library
202	new main library (for now)
202	Stop constructing facilities that require ongoing maintenance-such as skate parks, downtown library, etc. Pick three!
202	Library services (or at least outsource operations)
202	Library and Parks/Recs. programs should be eliminated for now - until we're in a better financial situation.

202	Library
202	Library
202	Library
202	Privatize the libraries, Just for starters.
202	All Library programs Reduce libraries to one large branch per council district.
202	any City funds that are given to the San Diego Library Foundation (including staff, space, materials, and donations meant for the branches that are diverted into the Foundation, etc.) Water Department customer ser
202	library
203	Library youth programs
203	Free youth library programs
210	Arts and culture money should be moved to youth programs and services;
210	Art and culture programs
210	Arts and cultural programs
210	Art/culture programs.
210	Art and culture
210	arts and cultural services programs
210	arts and cultural programs at this time
210	arts and culture commission (replace with volunteers)
210	Arts and culture
210	Art and cultural programs
210	art and cultural programs
210	Art and Cultural programs.
210	Art/Cutural Programs
210	arts and culture programs; these can be performed by existing entities
210	Arts cultural subsidies
210	arts program
210	arts/culture
210	art & cultural programs
210	Arts and culture programs
210	Art and cultural programs
210	Funding of Arts should be eliminated entirely.
210	arts and cultural programs

210	Arts & Culture
210	arts
210	Art & cultural programs (temporarily)
210	art/cultural programs
210	arts contributions
210	arts funding.
210	arts
210	art & cultural programs
210	We could eliminate recreation, arts and cultural activities
210	All art and culture programs
210	you have to eliminate all the unnecessary programs like arts, camps etc. These should be strictly user pay only and should be profitable for the city
210	public art
220	passive park areas maintenance
220	open space maintenance
220	high maintenance green spaces should be turned over to community gardens or should be planted in publicly accessible, low maintenance plants or edibles or turned over to a non-profit for management in such a way t
220	Open Space
220	Park maintenance - reduce the watering of grass areas to twice per week and for much shorter time.
221	playground fields
222	Close recreation centers
223	perhaps one to put on hold would be swimming pools.
223	swimming pool
223	Swimming Pools
223	Close swimming pools,
223	public swimming pools
223	swimming pools
223	Swimming Pools.
223	Swimming pools
223	Community swimming pools
223	swimming pools
223	pools

223	swimming pools
223	Swimming pools
223	Winter swimming pools
225	open space
225	Maintenance of open spaces (use volunteers)
225	open space
225	open spaces
225	open space maintenance
225	passive park areas
225	Natural vegetation restoration projects in parks
225	open space services
230	Recreation programs
230	Recreation programs
231	after school programs that are also offered by non-profits
231	Rec Programs (after-school)
231	After school program,
231	after school programs
231	After school programs that focus more on babysitting than on education. My tax money shouldn't go to babysitting. I would cut any and all programs that encourage parents to become even more out of touch with their
231	after school programs
231	Aftger school programs
231	After school programs
231	After School programs
231	after school progrms for kids.
231	after school programs
231	after school programs
231	Afternoon kids programs, programs for kids in libraries and open space programs. Put the kids to work on projects they can handle that will benefit the community. They don't need to be entertained all of the time.
232	youth programs;
232	Rec Programs (youth)
232	youth program
232	youth programs

232	youth programs
232	Youth programs
233	Rec Programs (senior)
233	Senior citizens activities. I am 63 and do not need help from the city.
233	senior theroputic porgrams
233	elder programs
233	Senior Programs
234	adult programs
234	Adult programs, senior programs
234	adult park and recreation programs
234	Senior and adult rec programs (YMCAs, etc. can provide);
234	adult recreation programs
234	adult programs
234	adult programs
234	adult education
234	Adult Programs
234	Adult rec
234	adult rec programs
234	adult rec programs, cultural and arts programs, free trash service
234	Adult Rec Services
234	Adult recreation programs
234	adult program
234	adult programs
234	Any funded adult programs at rec centers (require adults to pay to play).
234	adult programs
234	adult programs
234	adult programs
234	adult programs
234	Eliminate or make self sustaining adult recreation.
234	Adult programs
234	Adult programs
234	adult programs

234	Adult programs - reductions necessary. The City should form partnerships w/ local business to provide career services.
234	Adult programs
234	Adult Recreation Programs
234	adult programs
234	Adult Community programs
234	adult recreation programs
234	Adult Recreation Programs
234	adult programs
234	Adult programs
234	Rec Programs (adult)
240	beach maintenance
240	beach maintenance
250	park ranger
250	los park rangers (park rangers);
250	Park ranger services
250	park ranger service
250	Park ranger services
250	park ranger
250	park maintenance and quality of facilities
250	park ranger
250	park rangers
250	Park Rangers
250	park ranger service
261	Cut golf courses
261	Eliminate the golf service programs
261	Golf course run by the city
261	Municipal golf courses
261	Municipal golf courses
261	Golf course
261	Golf courses and Mt hope Cemetary should be sold, leased or fees substantially increased.
301	Graffiti removal service cost could be minimized if law breakers had to clean it up.
301	graffiti removal

301	graffiti control
301	graffiti removal - volunteers only
301	graffiti - leave it to volunteers
301	graffiti removal: use community organizations - pride in neighborhood;
301	graffiti removal
301	graffiti removal
301	effort to control and remove graffiti
301	effort to control remove graffiti
301	Also, graffiti we can deal with, although it's ugly.
301	graffiti
301	removing graffiti
301	control/remove graffiti
301	Efforts to control/remove graffiti (Include in Community Service Program)
301	graffiti abatement
301	graffiti clean-up
301	Graffiti control, (should be neighborhood implemented)
301	Graffiti removal
301	Graffiti
301	graffiti
301	Communities clean up their own graffiti.
302	code enforcement - ineffective - use volunteers
302	code enforcement
302	How about increasing codes so that residents take a more active part in their community, get residents to understand we (the city) has no money for regular maintenance.
302	neighborhood code enforcement
302	neighborhood code enforcement
302	neighborhood code enforcements
302	neighborhood code enforcement;
302	neighborhood code enforcement
302	neighborhood code enforcement
302	Neighborhood code enforcement
302	Neighborhood Code enforcement

302	Neighborhood code enforcement
302	code enforcement
302	code enforcement
302	Code enforcement operations.
302	code enforcement
302	Neighborhood Code Enforcement
303	residential street sweeping
303	residential street sweeping
303	residential street sweeping
303	Street sweeping.
303	Reduce street sweeping, back to twice a month
303	residential street cleaning
303	residential street cleaning appears ineffective from my 50+ years experience with it
303	residential street sweeping
303	residential street sweeping
303	residential/street sweeping
303	street sweeping
303	residential street sweeping
303	Street sweeping
303	Street sweeping (even if temporarily)
303	street sweeping in some neighborhoods should be around home owner should be able to keep clean in front of there homes.
303	Street sweeping is a huge waste of funds. It's the resident's responsibility.
303	street sweeping residential
303	Street sweeping-what if people take some responsibility for their own street? Set out and do it.
303	street sweeping
303	Sweeping streets
303	Also street maintenance is unnecessary, although people usually don't like it. We can deal with it.
303	street sweeping - leave it to volunteers
303	street cleaning
303	sidewalk maintenance
303	sidewalk maintenance

303	street sweeping (omit residential 2-lane streets)
303	eliminate or greatly reduce street sweeping
303	street sweeping on residential streets
303	Street Sweeping...if neighborhoods want it they should pay.
303	street landscaping
303	swtreet ladscaping
303	Street sweeping.
303	street sweeping - this isn't new england, leaves barely fall to the ground here. waste of money.
303	street sweeping
303	Street Sweeping (ask for neighborhood clean ups)
303	reduce street sweeping
303	Street Sweeping – it does nothing but create dust
303	street sweeping,
303	eliminate street sweeping
303	Residential street sweeping
303	city street cleaning should only occur if trash pickup leaves a mess.
303	residential street sweeping
303	Residential street sweeping
303	residential street sweeping
303	street sweeping
303	Street Sweeping - ineffective anyway
303	Street sweeping
303	Street sweeping
303	Street sweeping
303	Street sweeping
303	street sweeping, just places dirt on sidewalk
303	Street sweeping. Any money or reduced cost services to profit-making enterprises, e.g. sports, tourist-oriented companies, etc.
303	Street sweeping.
303	Street landscaping for next 2 years.
303	street sweeping
303	Sidewalk maintainance

303	street and sidewalk etc.
305	street maintenance
306	street landscaping
306	Find ways to involve youth in landscaping.
306	street landscaping
306	street landscaping
306	street landscaping
306	street landscaping: zeroscape no irrigation
306	street landscaping
306	street landscaping
306	street landscaping;
306	street landscaping;
306	street landscaping
306	street landscaping
306	landscaping
306	street landscaping
306	street landscaping
306	street landscaping
306	street landscaping
306	street landscaping
306	street landscaping;
306	landscaping/watering along highways - keep to very basic maintenance
306	street landscaping
306	street landscaping
306	street landscaping - unless you are going to employ a company who does native plants, street landscaping is a huge waste of water and time.
306	street landscaping
306	highway landscaping
306	landscaping on city property should be kept to a minimum
306	landscaping maintenance (could be similar to trash pickup on highway sponsorship)
306	Street landscaping
306	street landscaping

306	landscaping programs
306	Landscaping of streets
306	Contract landscape services
306	street landscaping
306	Center Divide landscaping additions
306	street landscaping
306	unnecessary landscaping
308	storm water pollutions
308	storm water program
308	Storm water education;
308	storm water pollution
308	Storm water programs
308	Storm Water Pollution
308	storm water pollution efforts
308	storm water pollution prevention and compliance
308	Storm water and pollution services,
308	Storm Water pollution prevention and compliance
308	storm drain enforcement
309	community planning
309	Planificacion de la comunidad (city planning);
309	community planning
309	community planning
309	community planning
309	community planning
309	community planning efforts
309	community planning
309	Community planning/organizing
309	community planning,
309	Community Planning
309	Community planning updates
310	weekly trash service during winter
310	trash collection

310	residential recycling services
310	charge us for trash pick-up
310	free trash - tax me
310	Free trash
310	privatize trash collection;
310	recycling
310	recycling services
310	residential trash collection (increase a fee)
310	Trash collection
310	Trash collection (make homeowners pay)
310	Trash pick-up - pay for
310	trash pick-up
310	trash/recycle: private
310	Trash/recycling should be mandatorily paid for by citizens.
310	Free trash pick-up
310	Trash collection/recycling services (City should not be doing this in the first place)
310	Make people pay for their trash pick-up. I live in an HOA and we pay for our trash.
310	Free trash pick-up
310	municipal trash collection
310	city paid trash pick up city
310	free trash collection
310	Free trash pick up.
310	free trash pickup
310	Free Trash Pickup.
310	Free trash and recycling should be changed to CHARGE for this service--charge people who use this service; DON'T charge all of us through higher taxes or other fees.
310	Free trash pick up
310	Everyone else in the county pays for trash pickup. The City trash service does a good job, but could be better if they charged.
310	trash services
310	Trash Service
310	Free Trash Collection,

310	Contract trash service and landscape services
310	trash p/u every other week
310	Outsource trash pickup
310	Paying for trash pick up is common, as I pay every 3 months and they will pick up large items and haul them away for us. Helps keep the neighborhood clean and they dispose of the articles in the correct manner. Wa
310	Privatize the trash collection
310	Privatize Trash pick up or charge residents for pickup - the city should research comparable charges for service in similar sized cities.
310	residential trash collection
310	FREE TRASH PICK UP,
310	Trash collection every other week.
310	Trash collection
310	Trash collection
310	Trash collection
310	Trash collection
310	free trash collection
310	trash pick-up
310	trash service
310	trash services
310	We support paying for trash pick up
310	Eliminate trash pick-up; neighborhoods should pay for them; it does not need to be a city service.
311	Residential recyclinf
311	residential recycling services
311	residential recycling
311	residential recycling services
311	paid recycling pick up
311	Free recycle collection.
311	outsource recycling
311	residential recycling
311	recycling
311	recycling services
312	community clean-up

312	community cleanups (let communities do this)
312	Communities can clean up their own neighborhoods.
312	community cleanup
312	Community cleanups should be wholly provided by volunteer groups.
312	community cleanup - volunteers
312	community cleanups should be eliminated;
312	community cleanups
312	neighborhood clean-ups
312	community cleanups
312	community cleanups
312	community cleanups
312	community cleanups. leave to communities
312	community cleanup
312	Community Cleanups (these should be organized by district representatives as volunteer efforts)
312	community clean up programs
313	lead and asbestos inspections (temporarily)
313	lead and asbestos inspections
313	lead and asbestos inspection
313	lead and asbestos inspections
313	lead and inspections for asbestos
313	lead and asbestos inspection
313	Lead/asbestos inspection people knew it's bad for them.
313	lead/asbestos inspections - should have heard conflicts w/ past 25-40 years
313	lead and asbestos inspections should be paid by the owner of the real estate
313	lead and asbestos inspection
313	lead and asbestos inspections
313	Lead/Asbestos inspection (the capability is available in private sector)
313	asbestos inspections
313	lead and asbestos special inspectors
313	Asbestos and lead testing
313	lead/asbestos inspection
313	asbestos/lead inspections

313	free lead and asbestos inspections should be supported by fees on those who use services.
313	Lead & asbestos program
313	lead and asbestos abatement
313	Lead or asbestos abatement
313	lead/asbestos clean-up
313	lead and asbestos inspections
313	lead and asbestos inspections
313	lead and asbestos inspections
313	lead and asbestos inspections
313	lead and asbestos
997	all of the frivolous law suits regarding seals, cross, etc.
997	all welfare for illegal adults should be eliminated and we should not pay to house them
997	new airport expansion plans should be put on hold
997	Any services that could be provided by another agency (after school, rec. centers) should be outsourced or provided by those other agencies and the public can pay for providers as needed
997	charge taxes on alcoholic beverages
997	consolidate with the county
997	construction
997	convention center
997	credit card caps
997	do not use high paid consultants
997	driving our vehicles
997	the mayor's staff is the best I've seen
997	eliminate computer music and movie services at library
997	eliminate all subsidies for busses and trolleys
997	eliminate city paid collection
997	Eliminate Environmental Protection Agency
997	encourage/promote volunteerism, a volunteer campaign
997	Establishing a local workers and business dance
997	expansion of the convention center
997	Fees for parking at beach, zoo, Sea world, etc
997	GLBT center

997	grants applied for community volunteers
997	hotel/motel tax revenue be used for public services, i.e. library, recreation, after school programs vs. support for marathon races. Subsidize.
997	I would say reduce, put on hold, citizens pay for, citizens volunteer
997	leave city employees alone and let them do their job
997	library should be closed on Sunday only
997	businesses like bars and tattoo shops
997	low-income housing
997	low sales tax (raise)
997	maintain beaches and buildings
997	Mills Act tax breaks for historic properties greatly reduced
997	neighborhood programs??
997	power washing sidewalks or reduced
997	reduce power washing bus and trolley sidewalks
997	reduce and/or modify policy of putting homeless in jail for sleeping on sidewalk
997	reduce underutilized vehicles
997	sell stadiums, sports arena and convention center
997	So many voter propositions during the elections and schools for children seems to get passed every time. Lets look now at slightly reducing for children; increase for adults.
997	subsidies to convention center
997	toilet-to-tap programs
997	tourism marketing district
997	traffic cameras
997	traffic light cameras
997	waste in every department
997	water dept.
997	we need to focus on more alternative energy source like solar, wave, etc. as well as water recycling aka purple pipe instead of maintaining the look of San Diego.
997	What about the wasteful business practices
997	winter shelter
997	Decriminalize drug offenses that are nonviolent and that don't violate property rights.
997	Eliminate the business license tax, thus encouraging more businesses to locate here.

997	Free health care to non-US Citizens
997	Free higher education (college and above) to non-US Citizens
997	Spanish-only curriculums in our public schools. Assimilate, assimilate, assimilate, PLEASE!!
997	city planning should be focused ONLY on going green, implementing common-sense steps to reduce money, waste, etc.
997	spraying for mosquitos should stop
997	lobbying
997	Fundraisers (in places like Balboa Park) that are not fully cost recoverable
997	Any subsidizing of undocumented aliens.
997	subsidizing or special treatment for developers (water use, etc.)
997	Free use of city owned property other than parks and beaches.
997	Managed competition
997	4 man firefighting stations (should be three, like Poway)
997	Any city run operation that can be outsourced in the private sector.
997	Rebuilding the pergola in Balboa Park
997	Provide quality control in all city contracts
997	Eliminate the mountain of steps required to obtain simple building permits in the development services dept
997	The historical review process for building permitting costs staff time burden with little public benefit. Please revise.
997	Equal Opportunity Contracting
997	Community Services
997	Family Justice Center
997	Ethics Department (we have an Ethics Commission)
997	Anything having to do with the Chargers or the Padres
997	Cleaning kelp of the beaches during the winter because it smells. Coastal hotels and homes should pay for it.
997	Phase III Convention Center Planning needs to be stopped
997	Anything with the word "iconic" in the description should be reexamined for cost. Including the downtown PETCO bridge.
997	Extra police for crowd control at baseball/football/special events. Let private security handle these nooses around the city's neck.
997	Government "planning" bodies (they often increase or create brush fire dangers).
997	Government "planning" bodies like the costal commission which is holding up approval of the Poisidon water desalinization plant in Carlsbad. Brush fires and enoug water are the areas two main problems which govern
997	charge a lot more for water rather than spending money finding people who waste water. Reward people (occasionally, with positive attention) who do a good job keeping water use down.

997	SDUPD
997	Eliminate outside consultants to the maximum extent possible; stop studying issues which are unlikely to be actually implemented.
997	Forced choice surveys such as this one, which do not allow community input.
997	money to Holiday Bowl and other non essential TOT funded programs
997	pet projects of the past or those used by a small percent of citizens
997	make re-cycling optional – people can use private sites
997	Cut down on the large number of contracts
997	Stop funding completely both the Ballpark and the Convention Center!
997	programs that are not in english
997	A quality life requires that we maintain our public services, obviously we can't have it all, look the list over, make a decision please.
997	senior education
997	Affirmative Action
997	Stop red light photo tickets!!!
997	All free recreation.
997	All minority only programs
997	park programs
997	All your environmental programs with exception of fire prevention and open space brush control.
997	Anything but 911 and trash.
997	Anything but the beach!
997	visitor program
997	Convis
997	beach services
997	street lighting should be contracted to SDGE
997	Senior Centers
997	Financial Management Department.
997	Building Services
997	support for Petco park
997	support for convention center expansion.
997	Charger and Padres subsidies
997	RSVP program should be eliminated saving fuel costs and vehicle maintenance.

997	City's ethics department: reduce the number of consultants hired
997	close landfills on Sundays
997	Community Service Centers
997	Dog Parks
997	The ability to drop a library book in any library return box and have it go back to its home anywhere in the County. There should be a charge for that.
997	Concentrate on health and safety. Eliminate all the feel good programs. Eliminate or User fee for services not in charter.
997	meter maids
997	consultants
997	DO NOT spend half a million dollars to rebuild the Myrtle Way pergola! Not ONE cent!
997	bussing of children to all parts of San Diego County
997	reduce park hours
997	proposed light rail
997	rec centers that are underutilized
997	Duplication of library services. With the new library on Poinsettia & Voltaire, there is no need for another branch library a mile away on Santa Monica.
997	eliminate everything and privatize everything.
997	eliminate everything except law enforcement, fire department, and trash collection
997	Eliminate the affordable housing in lieu option and require 10% housing to be built throughout the City instead.
997	environmental services programs that prevent canyon brush clearing
997	Evaluate outcomes don't just cut without evaluation. Look at services for non-English speaking. Speak this language!!
997	Reduce printing cost. We should not make it convenient for people
997	FastTrak
997	Professional sports subsidies
997	fixing sidewalks until the crisis is over
997	parks and rec programs for now
997	Food stamps
997	bothering people attempting to work from their homes
997	forcing people to eliminate California native landscaping
997	Free Police services
997	Sending firefighters to parades as participants
997	Convention Center expansion

997	subsidies for professional sports
997	Homeland Security
997	Housing Commission
997	Immigrant services
997	Jury duty service: letters get sent to people who do not qualify over and over and don't make a note to prevent sending letters again.
997	some community park programs (not swimming, ballfields etc)
997	school lunch
997	Library locations or hours. We can get what is needed on the internet or borrow books from an internet based library. Why have all those locations? Who needs a downtown library anyway?
997	parking enforcement
997	Social Programs
997	reduce street lighting
997	maintenance of historic nonessential buildings
997	maybe volunteers could be used for grafitt clean up and brush removal
997	office of homeland security
997	All Neighborhood programs
997	Need to look at ways that County and City can work together to get job done efficiently. Need to look at ways the City advertizes and monitors contracts for much of City Work--too much waste and not best value and
997	Slurry sealing of streets
997	contract parks
997	Put sworn police out of non patrol and detective positions
997	pedestrian bridge over Harbor Drive
997	no new ballparks!!!
997	No work; no Welfare checks!
997	subsidies and construction funds for professional sports and sports arenas. O
997	Tax abatements and subsidies for construction and redevelopment
997	Police enforcement for victimless crimes and drug possession.
997	Office of Special Events C
997	Community Service Centers
997	Ethics Commission
997	Over spending in any area. They could all use a trim in their expenses.

997	Police traffic & vice departments
997	Business licenses
997	Business Improvement Districts
997	police waiting at stop signs and hiding out all day instead of fighting gang, drug related crimes
997	police, fire & 911 emergency services should not all be dispatched to same incident teams
997	using ball and multi purpose fields should pay for maintenance & upkeep
997	privatize as many as possible; only duty of local government is small police force fighting crimes with victims (i.e. no victimless crime enforcement-drugs, prostitution on private property, gambling, etc.
997	City water - require mandatory odd/even by matching address number (odd/even) with the expectation that lawns only be watered twice weekly.
997	Privatize the fire fighting functions.
997	Probably a number of programs that were not even mentioned (the sacred cows that we don't even know exist)
997	Public Schools
997	Redevelopment projects New stadium Airport (hold off until we're stablized)
997	Eliminate any subsidy for parades, golf tourneys, charity walks/runs, etc. Eliminate flat car allowance for City Council @ \$9600 each!
997	Replace non-essential services with volunteer groups for such things as graffiti clean up, maintaining community landscaping & median strips, volunteer police for community property crimes & reports
997	Youth Programs not attributed to recreation centers
997	police take home vehicles
997	let residential areas pay for their own street lights.
997	dog parks
997	programs used by less than 1% of population addressed
997	bulb out
997	Susidies of any kind for groups using public spaces. Charge them fees.
997	The bending over backwards for the Padres and the Chargers--especially the Chargers who have continued to suck our city dry with Golding's corrupt deal. Eliminate the many costly positions of upper level staff,
997	The fire department needs to be fully staffed - crimes are down, Mayor needs to stop favoring police over fire. In October I was grateful for our neighborhood firefighters - they'll only be there next time with su
997	This survey is not fair. You are pitting one essential service against another with little context. When our HOA must hold the line on expenses we look at the biggest expense categories (landscaping) and try to id
997	unclear, but should be designed to deal with those programs that serve small numbers of individuals

997	However, please don't close library branches. Unemployment is at a 26 year high. Many unemployed people don't have Internet access at home. They go to the public library to use the computers to find jobs and fill
997	repair of the pergola on Myrtle Street
997	pedestrian bridge crossing Harbor Drive from Petco Park to Hilton Hotel
997	you need to start paying a national tenure high wage scale to all police fire and paramedics and you need to pay for them out of federal funding strictly ... that linked directly to population density ... the term
997	We need a longer term strategy for managing the city - like we used to have with a city manager. Elected politicians have, by definition, a short term view of issues and problems, and won't be around in ten years
997	Stop street sweeping 2x/mo.
997	Reduce residential trash pick ups
997	Stop redevelopment in other non-blighted areas: NTC, North bay, Grantville.
997	Don't charge for trash - housing will be less affordable. Owners will pass on costs. People are struggling to continue living here because the cost of living is increasing
997	subsidizing arts and pro sports
997	Any money or reduced cost services to profit-making enterprises, e.g. sports, tourist-oriented companies, etc.

APPENDIX C: Q5 OPEN-ENDS WITH CODES

Code	Q5: Identify three tax and/or revenue options that should be implemented.
1	health care tax that provides healthcare free of charge for anyone who cannot afford it.
1	add .25% to our 7.75% sales tax
1	Cabren impuestos en los campos de Golf
1	increase TOT to match other major attraction cities
1	added gasoline tax
1	increase sales tax
1	increase convention tax and hotel tax
1	Car rental tax
1	mail in ballot sales tax
1	if not already in place, a car rental tax
1	sue lenders for lack of property taxes
1	Any sales tax raise should have a time limit.
1	city investment in non-profit arts and culture orgs helps increase quality of life for residents and boost tourism (increase TOT funds). Non-profits depend on city's baseline support to remain stable and productive...
1	City sales tax
1	hotel occupancy tax
1	collection fees
1	\$5-\$10 surcharge per month on each residential parcel and city business license to help balance the budget
1	increase business taxes to the median for California cities
1	also utility taxes and TOT
1	increase the Transient Occupancy Tax
1	higher hotel tax
1	increase trash collection tax
1	increase water tax
1	hotel taxes to benefit SD only
1	hotel transient tax
1	car rent tax
1	I've lived in 5 cities and have paid for tax pick up and additional for recycling.
1	increase sale taxes
1	Increase sales tax and tourism mktg. district
1	revise TMD and allocate 2% TOT to Aff. Hsng. after budget crisis has passed

1	expand living wage = increased taxes
1	increase sales tax on alcohol and tobacco (local sales tax)
1	tax city luxury tax (boat, new car, etc.)
1	increase sales tax rate by .5 cent; increase TOT by 10%
1	increase fees paid by out-of-county visitors
1	increase taxes on luxury items
1	increase taxes bailed out of corporations
1	increasingly tax the rich gluttons
1	increase TOT (tax on tourism)
1	increase TOT tax to national average
1	Increase TOT taxes
1	increase DSD fees
1	increase TOT
1	increase user fees for high income people
1	increase TOT
1	Increase visitor taxes
1	It seems that penalties are the only way residents comply. If leniency in use of tax dollars, people still making the city responsible for everything.
1	Level to California large cities average: TOT, real estate transfer, car rental, trash, etc.
1	More taxes on alcohol and cigarettes
1	motel/hotel tax increase
1	alcohol tax increase
1	increase in sales tax. Study concept of city income taxes.
1	progressive taxes
1	raise fees and taxes on non-owner occupied homes
1	raise fees on profit
1	raise property taxes
1	raise taxes: sales before property taxes
1	Raise TOT
1	Rental car tax
1	increase TOT
1	Residential trash tax, (we should pay for the mess we create)

1	sales tax increase temporarily
1	sales tax
1	tobacco taxes
1	gas tax
1	impuesto de hoteles (hotel tax)
1	Increase taxes on alcohol and tobacco products
1	Higher TOT tax.
1	tax tourists
1	Tax all cars coming into San Diego from across the borders.
1	tax from rich/opulent;
1	Tax liquor fast food and cigarette sales at point of sale to pay for health city programs.
1	tax on liquor raised
1	Tax on tobacco
1	hotel-motel tax
1	tourism tax
1	increase tax on car rentals
1	sales tax increase
1	TOT increase
1	TOT- re-introduce: people would approve this time.
1	TOT
1	business taxes closer to what other California cities impose
1	all residential should be part of property tax (it is not free); all businesses and non-residential should pay
1	add city gas tax
1	business taxes
1	tourism taxes
1	Perhaps sales tax increase
1	TOT
1	sales tax hike
1	tax on alcohol (\$.05/drink - I'll pay!)
1	TOT tax to general fund
1	TOT tax
1	Sales tax

1	sales tax
1	hotel tax more
1	sewer tax
1	property tax
1	sales
1	Visitors tax
1	We are paying enough taxes but for essential items a small increase would not hurt.
1	We need to raise taxes for people who make more than one hundred thousand dollars and above.
1	Trash tax,
1	Trash tax
1	trash tax
1	Use TOT for tourist services in the city- trash, police, fire, lifeguards, libraries
1	Increase hotel tax revenue
1	Raise sales tax.
1	increase city sales tax
1	additional 1/2 cent sales tax
1	Increase hotel/motel tax
1	Increase hotel room tax
1	Increase sales tax
1	Increase TOT
1	Increase TOT
1	Increase TOT
1	Increase tourism revenue thru creative international marketing.
1	Local sales tax increase.
1	Increase bed tax.
1	Raise taxes to pay for services as needed
1	Raise Sales tax
1	Sales tax
1	Modest property tax increase
1	TOT should be increased
1	property tax increase for neighborhood related services
1	sales tax increase

1	Tax increase that funds libraries, parks, rec ctrs, rangers, etc.
1	Increase TOT
1	Raise property taxes
1	raise gas tax
1	Hike up the taxes on tobacco products again. Unlike Marijuana, tobacco has negative effects on the smoker anyway.
1	Heavily tax businesses that outsource jobs to other countries. This will SUBSTANTIALLY decrease the North American unemployment rate, BOOST the economy and increase customer satisfaction for companies who need to provide customer se
1	a small sales tax increase
1	tax increase for emergency services (police/fire)
1	An income tax - It is the fairest! Fees and sales taxes hit the low income and the poor the hardest. Wealthy people are best able to pay the tax.
1	tax on non-essential items
1	Bring the sales tax to 8%. Increase liquor tax Increase cigarette tax.
1	TOT tax increase comparable to other large cities - to maintain parks and public areas.
1	gas tax - to help pay for street and infrastructure improvements.
1	Increase hotel occupancy tax
1	taxes on city union dues
1	taxes on legal services performed in the city
1	INCREASE HOTEL TAX
1	Cigarette tax, alcohol tax, junk food tax
1	raise TOT for park expenses
1	put a gas tax on gasoline
1	City Tax
1	Property Tax.
1	New Development Tax.
1	higher cigarette tax;
1	higher liquor tax
1	implement a sizable tax for filing a lawsuit
1	raise car / gasoline taxes to those driving a SUV
1	Collect tax on illegals, drug dealers and prostitutes (vice).
1	raise taxes as necessary,just show us what we are getting for our tax \$\$

1	raise TOT tax to cover police/fire/lifeguard services.
1	extra tax to keep libraries open
1	flat tax for everyone tax illegals and people who hire them tax criminals
1	Gas guzzler tax
1	Unnecessary waste and/or excessive water/sewer use tax
1	1/4 cent city sales tax
1	gas tax
1	Gas tax-\$0.15/gal
1	gas mileage tax
1	divorce tax
1	Increase taxes to the level required to support the needed operations of the City and to maintain our facilities.
1	Higher sales tax in the city
1	Higher property taxes
1	higher sales tax
1	TOT TAX INCREASE
1	higher tax for home owners who water grass lawns instead of xeriscaped lawns
1	higher tax of businesses not using energy-efficient light bulbs
1	Impose or increase tax on golf
1	Increase tax on junk food Impose or increase tax on fast food
1	#2 Increased sales tax for the city.
1	Increase TOT tax. I know the voters rejected it but let them know if the tourists dont pay the residents will
1	Increase property taxes Increase late return fees at libraries Increase parking meter charges at beaches and on city streets
1	increase sales tax for city, not including food essentials
1	Increase sales tax in city
1	Increase sales tax.
1	Increase property tax.
1	Increase tax on cigareets
1	Increase tax on alcohol
1	Increase taxes; local TOT; even local sales tax if needed. We can't keep running San Diego on the cheap if we expect to get services.
1	Increase the TOT by 2% Consider a parcel tax increase for the General Fund

1	Increase TOT by 2% Per Parcel Special Assessment for Five (5) years on Property Tax Bill Help set up Community Foundations for special projects, such as park equip. and let the community run them.
1	increase TOT tax
1	property tax increase
1	cigarette tax increase
1	increase TOT tax
1	sales tax
1	gas tax
1	Increase TOT
1	Legalization of ferrets and tax and licensing to support legalization efforts.
1	luxury related taxes
1	property taxes on properties valued over a certain amount
1	income taxes on high incomes
1	more tourist taxes at hotels.
1	Maybe get rid of the Downtown Development Center and collect property tax from downtown.
1	Local increase in sales tax
1	Local increase in property tax.
1	Occupancy Tax
1	one time property tax increase for one year only.
1	luxury tax
1	Get TOT passed.
1	1/4-cent sales tax increase.
1	TOT.
1	Raise transient occupancy tax (hotel tax) 1 cent or
1	1 percent city sales tax
1	increase TOT
1	Primarily a hotel tax so that visitors can pay to keep the police available and the beaches clean.
1	A small sales tax increase seems like it may not be a bad idea to get the budget back in line.
1	Property Tax Increases
1	Sales Tax Increase
1	Hotel Tax
1	Raise property taxes

1	raise tax for garbage pickup
1	raise taxes on city services and do not privatize them
1	Raise TOT Charge for Trash General tax increase
1	Increase taxes on developers who don't build to LEED standards and install solar panels.
1	sales tax increase
1	city income tax
1	city sales tax
1	fast food tax (beats booze or cigarette tax this covers all)
1	Tax (aka service fee) on trash collection and curbside recycling
1	tax luxury items and imported goods
1	Tax the trash and recycling first.
1	Increase taxes on alcohol, cigarettes and parking.
1	Tax those bastards who come to our beaches and don't live here.
1	Tax the smokers who leave butts on the beaches.
1	Tax starbucks for coming into our neighborhoods!
1	Taxes on alcohol, tobacco, gasoline
1	taxes on snacks!
1	Taxing big businesses in San Diego.
1	TOT increase on hotels;
1	tourist tax increase
1	Transient Occupancy Tax
1	sales tax of 1/2-1%
1	Transient Occupancy Taxes
1	Transient Occupancy Taxes
1	City sales tax
1	Utility tax
1	Real estate transfer tax
1	sales tax
1	TOT increase
1	utility tax
1	property transfer tax
1	additional sales tax on luxury items

1	Sales tax increase
1	sales tax
1	Increase TOT
1	hotel and convention taxes
1	We could increase sales tax and
1	property taxes.
1	TOT should be required to maintain inner city parks, recreation centers and pools. Have Council review the individual budgets for each recreation center, park and pool. Don't let the Park and Rec Department get away with refusing to se
1	TOT taxes to operating funds for heavy use libraries;
1	temporary sales tax.
1	We are willing to pay for the essential service our City provides - especially ones that serve youth and the poor.
1	floating tax on gasoline at the beginning of 2010 ... five dollars at the pump probably rolling that over for another five years ... natural default conservation by sheer logic and confidence in same thereafter ..
1	Tobacco-Alcohol-Gambling
1	Tobacco-Alcohol-Gambling
1	local income tax
1	a dieselization tax
1	I'd also be willing to pay (property tax) for programs at the rec or library that would provide youth services or programs
1	Introduce an Entertainment surcharge of 15% on tickets for all Padres and Charger home games; and other events as warranted.
1	Charge more for hotels/vacationeers
2	change for twice a month trash collection
2	Basura (trash),
2	Paying for trash pick-ups.
2	trash pick-up;
2	Charge for trash and recycling collection.
2	Charge for trash and recycling;
2	Charge for trash collection - put it on the ballot for the next election and let the people decide.
2	Charge for trash collection.
2	Charge for trash pickup-give to private company.
2	combine water sewer and trash collection;
2	Fee for garbage and trash pick up-\$5 5o \$10 per month.

2	fee for trash pick-up
2	Fee for trash service
2	Lets pay for our garbage pick up.
2	impose trash collection permanently
2	biweekly trash collection or charge for weekly pickup
2	residences and businesses should pay for trash collection
2	charge for trash pick-up
2	pay for trash or reduce service
2	increase trash pick-up fees
2	charge for trash and recycling
2	increase fees for trash collection
2	Pay for trash pickups
2	pay for trash
2	pay for trash
2	pay for trash
2	increase fees for trash
2	\$ 1 per month per household trash collection fee.
2	pay for trash collection
2	Trash collection fees.
2	Start charging for trash pickup-residents of the county must pay.
2	Tax trash pickup
2	trash collection fees
2	Trash
2	Trash (mandatory fee);
2	trash collection
2	trash collection
2	trash collection (tax)
2	trash collection fees
2	trash collection from residences should be collected
2	Trash collection
2	trash collection
2	trash collection

2	Trash collection: pay by weight(less trash, more recycling = less cost)
2	Trash fee
2	trash fee
2	trash fees for homeowners
2	trash
2	Fees for trash and recycling
2	Residential and business trash pick-up should not be free, this whole concept is ludicrous. 3)Market-based pricing and time limits for parking meters.
2	I'd pay for trash collection.
2	Charge EVERYONE in the city for trash services.
2	Charge for trash pickup
2	charge for trash pickup
2	Pay for residential trash pick-up
2	Make trash pick-up an UNFUNDED MANDATE for city residents. City residents must either haul their own trash to the landfill by themselves once a week; or they can individually contract with Waste Management for an appropriate fee for
2	Pay for trash pickup
2	Charge businesses for trash pickup
2	Trash & recycling
2	trash collection fee
2	Pay for trash pickup.
2	Trash fee
2	Institute user fees for services such as trash collection
2	additional trash fees
2	change 1911 Act Ordinance and charge for trash collection.
2	charge for all residential trash collection
2	charge for garbage collection by the pound
2	charge for trash pick-up.
2	Charge for residential trash collection.
2	Charge for trash and recycling
2	charge for trash collection - to support general services like safety and health.
2	charge for trash collection make sewer fees cost neutral 1% sales tax increase for 3 years
2	Charge for trash collection.

2	Charge for trash p/u
2	charge for trash pickup
2	charge for trash pick-up and provide credits for people to compost at home and/or reduce waste;
2	Charge for trash pickup but provide greenwaste and recycling for free.
2	charge for trash pickup
2	charge monthly charge for SF residential trash collection.
2	Charge residents for trash collection like other cities.
2	CHARGE TRASH PICK UP
2	citizens pay for trash pickup
2	Collect fees for trash pickup.
2	Consider the effectiveness of a charge for trash collection
2	Change Trash Pickup to Private Contracts
2	charge for trash pickup
2	Farm out trash collection
2	Fee for residential trash collection
2	fee for trash pick-up
2	Have our trash be handled by a 3 party company and charge residents for it,
2	have users pay for trash pick up. business and resident. no free ride.
2	Trash collection fees
2	I would be willing to pay fees for services. For example, Paying a Fee for trash and recycling.
2	If not eliminated, fees should pay for it entirely: trash collection
2	Fees for garbage pick-up(property owner only not the renters.
2	Repeal People's Ordinance re: trash fees
2	institute trash pickup fee
2	Let citizens pay for trash and recycling collection.
2	Fee for trash pick up
2	Make trash pickup by-weekly instead of weekly. Charge for the number of black trash containers being emptied.
	CHARGE the homes who currently receive FREE trash and recycling services. Do not incorporate these fees into taxes.
2	Some of us already pay for trash and recycling and we don't want to pay for other peoples' services. Charge those homes
2	Trash Collection.
2	Trash pickup, provided that a non-city pickup option is available.
2	Pay for residential trash collection,

2	Pay for services for trash, parks, etc. Not enough information for tax options
2	Pay for trash collection
2	pay for trash collection
2	pay for trash collection
2	pay for trash collection
2	Pay for trash pick up Pay for recycling pick up
2	Pay for trash pick up. Put advertising on library trucks and other City vehicles to help pay department costs. Allow advertising on City produced materials but make sure it goes back to the department.
2	pay for trash pickup
2	Pay for trash pickup.
2	Pay for trash service like everyone else.
2	Pay for trash/recycling.
2	Paying for garbage
2	Paying for trash & recycling
2	Paying for trash collection.
2	privitize trash collection
2	have us pay for trash pickup
2	charge for trash pick-up
2	charge for trash collection
2	Residential trash collection services Residential recycling
2	Residential trash pickup
2	Residents should pay for trash and recycling services.
2	fee for trash pickup
2	Small charge for trash pickup (not recycle pickup)
2	fee for trash collection
2	trash pickup fee
2	Charge for trash removal City
2	Trash
2	trash and recycling fees;
2	Trash Collection
2	trash collection
2	Trash collection fee

2	trash collection fee
2	Trash collection fee recycling fee
2	Trash collection fee sufficient to cover trash collection and recycling, up to \$25/mo. in FY 2010 \$.
2	Trash collection fees
2	Trash collection fees
2	Trash Collection
2	trash collection
2	trash fee
2	Trash fee
2	trash fee
2	trash fee
2	Trash fees
2	trash pick up should be on a fee basis.
2	Trash pick up
2	trash pick-up
2	trash pickup fee
2	trash service
2	Trash services could be fee implemented.
2	trash/garbage pickup and the dump
2	Trash/recycle bimonthly
2	Trash/Recycle Pickup Fee
2	Trash/recycling collection
2	garbage/recycling collection.
3	Defined contribution pension plans (only)
3	fair salary/payment rates per national averages
3	Wage cuts, wage cuts, wage cuts. If you cut services you must cut wages first.
3	Why do almost all safety personnel retire on disability pensions
3	Nothing until spending is cut for the exorbitant pensions. Mayor Sanders said he could solve fiscal issues without taxation (it wasn't ever true). Until he admits his mistake, and takes ownership of tax increases, no love from us.
3	reduce all employ benefits
3	reduce city staff
3	Public workers that make more than \$100,000, reduce those salaries.

3	4 day long work week
3	try 3 or 4 day workweek temporarily
3	increase employee pension contributions.
3	Eliminate layer of staff to dispatch plumbers and electricians;
3	eliminate large staff.
3	eliminate management jobs,
3	No placement of all elected positions and existing staff.
3	lower future pension benefits
3	lower high city wages
3	bring city staff pay and retirement benefits in like with private sector;
3	Reduce pension benefits, particularly DROP. If employees think they can get better in the private sector, they have a huge surprise in store! There are no jobs open in private sector.
3	reduce pensions for city employees; not health
3	Cap public services/city employees pay to the city average earned wage incomes. Public services should not be wealthier than the public they claim to serve.
3	Review span of control in city depts;
3	eliminate wasteful allocation of our limited resources - reliable oversight, audits, accountability, and prosecution where applicable;
3	Reduce pension pay; Cadillac pensions are ridiculous
3	Stop mandating union wages or union participation for construction jobs – add open competition
3	City employee pension/compensation reform
3	Reduce city workforce and eliminate vacant positions
3	Reduce/eliminate all Union pension plans and fees that get in the way of improving public interests while promoting their own Union agendas... (i.e. Teacher's Union)
3	reduce city salaries and benefits
3	reduce city staff
3	Reduce salaries from the top management down (there are qualified people willing to do the job for less)
3	Cut back on paid holidays and benefits of government workers.
3	Eliminate the DROP program.
3	Reduce Council staff and pay cut
3	Eliminate high salaries for City's department management personnel.
3	Eliminate more high salaries for City employees.

3	Reduce salaries for all those earning over \$100,000.
3	Freeze employee salaries for 1 year
3	Eliminate overtime benefits for any salaried employees (the article about overtime pay for police and fire captains incensed me! This would not occur in the private sector. We are salaried and that's it-you put in time to get the j
3	Track "soft" costs, including staff salaries wasted in all of the unproductive meetings discussing how to best present performance numbers instead of just telling the truth.
3	cut Mayor's staff,reduce council staff
3	Stop hiring more police officers, they're a bunch of power hungry Nazis without enough to do already.
3	Cut Mayor and City Council salary by 50%
3	Make drastic cuts in unclassified staff levels.
3	Non emergency municipal services available only four days per week/ six hours per day;
3	cut pension benefits reduce employment rolls implement internet options to eliminate jobs tougher labor contracts
3	Eliminate city funded pensions
3	eliminate the DROP program
3	Eliminate position of all Assistant Department Heads
3	eliminate some of council's staff
3	eliminate some of the analyst positions city wide
3	eliminate the DROP program,NOW
3	eliminate the % guarantee on pension benefits,NOW
3	eliminate the City's 100% matching of 401 deposits, NOW
3	Ensure that the portion of employee contributions to SDCERS designated for their share of the cost of the COLA benefit is used for that purpose. For those hired after May 1992 they receive their contributions in the form of an annuity, t
3	layoff trash employees
3	Find lower cost company to manage pension fund
3	forget it. There is plenty of money for the NEEDED services once the fat is cut from the city employees expenses
3	cutting mayoral and top officials pay
3	Have city employees furlough 2 days monthly. cut city council benefits regarding car allowance. give them a free MTS pass
3	merge the Water and Waste Water Departments into one department and lay off 30% of the staff between the two,
3	void the overly bloated Employee Union contracts that vastly over pay and over compensate our City Employee's retirements and salaries by filing Chp 11 BK if necessary to do it (The unions are bleeding us dry).

3	How about reducing city employee hours as the state has done? How about eliminating raises as just about every commercial enterprise has done? How about considering some judicious and FAIR tax hikes? How about educating the public about
3	I think the city should look within its own ranks take a cut in pay. Also put a freeze on new hires. Transfer redundant employees to departments that have openings.
3	Have city employees participate in a 401 (k).
3	Eliminate all unions.
3	MOST IMPORTANT: ELIMINATE DEFINED-benefit pension programs for all public employees (city/county/state). Let them have their own 401k's or IRA's and bear the ups and downs of same like the rest of us in the private sector.
3	Stop paying such high salaries. You are paid by the tax payers, not private corps. These jobs always had lower salaries, but job security with good retirements, instead of the high pay. Stop the waste full spending and hiring outside c
3	Cut city employee retirement benefits.
3	No...cut back on vacation days, retirement benefits, have employees contribute their fringe benefit package..
3	City employees need to take a pay cut, overtime for employees needs to be monitored closely and restricted in some instances, retirement benefits need to be renegotiated. City needs to do a better job of reducing expenses throug
3	SURTAX ON POLITICIANS' & CITY EMPLOYEES' SALARIES. REDUCE ALL TAXES & ELIMINATE MOST.
3	None. Get rid of the pensions.
3	None. The solution is to cut services, cut payroll, cut city jobs, reduce pensions.
3	None. There needs to be outsourcing, payroll reduction, improved efficiency and no benefits exceeding private industry
3	eliminate positions
3	end DROP
3	stop overtime
3	no salaries over \$ 100,000
3	reduce staff positions of council members
3	fire the pension board members
3	Reduce exorbitant benefits provided to city employees
3	reduce pensions
3	Reduce Pensions for City employees more than reducing the DROP program.
3	Reduce government staff - get the lazy (slow)producer to work harder or they are gone.
3	Reduce Pensions Reduce city employees pay to a level earned by the tax payers Expect City employees to earn their pay..
3	reduce per diem expenses for elected officials.
3	renegotiate city salary contracts.

3	Reducing City employee work hours just a couple hours a week wouldn't hurt employee and would help City budget.
3	reducing salaries of the highest paid employees, reducing pensions;
3	go to a 401K where they have to pay for their own.
3	Review of pensions.
3	stop overpaying employees and former employees == instant revenue
3	Sure, like we have do, stay within you budgets! Stop handing out 40% more \$100,000/yr. jobs. Get a grip!
3	lesser retirement funds
3	Restructure the City pension/retirement programs. A 401k/403B is good enough for most of your constituents why not city employees. Thank you, Marcos Padilla 6485 Seascap Drive SD 92139
3	*Streamline city administrative processes to improve efficiency and eliminate bureaucratic waste
3	No Car Allowance for City Councilmen
3	Put the City BACK into City Manager Status, NOT Strong Mayor. Phoenix has 200,000 more citizens & Less Bureaucracy & Waste!
3	drop council's auto reward-pay program
3	eliminate the waste in managing our city government
3	I believe that many services that are now done by city employees should be sent out for bids. I believe that outsourcing is a good thing and see if money can be saved by competitive bidding. There is too much waste in all cities departments
3	Lower taxes after getting rid of all the loafers and lazy do nothings in administrative positions in state and local Government.
3	Service levels do not need to be reduced to save money. Much more work should be outsourced to the private sector, and eliminate overpaid city union positions.
3	Services do NOT need to be reduced, just reduce costs! Outsource much more work to the private sector and eliminate overpaid unionized city positions.
3	charge politicians for use of city/county vehicles when used for personal reasons.
3	Take the money saved by above actions and invest in retaining real public services. Let the politicians and their staff live on all the bribes they're already getting from developers and the downtown old boys system.
3	Outsource Balboa Park management
3	Update Digital / On Line city services to replace face to face services.
3	Make city depts accountable.
3	manage efficiently in "good" times so we're prepared
3	Reduce SDCERS - Use private contractors to patch potholes (receive warranty on patch jobs) -
3	begin conversion of city vehicles to higher mileage cars or electric cars

3	additional outsourcing
3	Better utilize existing funding - too much waste - need accountability.
3	Reduce Retirement Benefits Combine or merge city Programs/Departments
3	bankrupt out of pension liability
3	Before seeking more funding review ALL programs and services (including # 1 priority, Public Safety) for savings. Reduce levels of mgmt and supv, increase span of control and establish standards for productivity. Review salaries and wa
3	Contract to outside private garbage companies. Let private companies compete or sponsor services
3	privatize most of city govt.
3	If you manage the City correctly and make reductions where necessary you wouldn't need to raise taxes.
3	No driving allowances for city officials. See above.
3	Stop wasting the revenue you already collect. Get fiscally responsible board members. Let the Chargers build a new stadium and generate some revenue.
3	Cut wasteful spending.
3	reduce cost of city services by contracting out
4	code compliance fines.
4	Citations for people (drivers) who change lanes without signaling.
4	Enforce code violations - we get a ticket if we park in our driveway but there are trailers parked for months (years) without being moved. Why are they not fined? Because that are not on a main street?
4	exceedingly high fines for illegal dumping which will increase if trash collection fees are implemented
4	city fees for those who receive moving violations
4	Increase fines for code enforcement
4	increase fines for code violation - polluting
4	Increase fines for illegal parking or traffic violations.
4	increase fines for law breaker
4	increase penalty for code violation
4	Charge parents of minors involved in civil problems for police and clerical time. Strict code compliance with fines.
4	increase size of fines for things like speeding, vehicle infractions;
4	more parking meters and higher fees
4	return to code enforcement
4	Increase in parking revenue
4	charge for all fine services and publish rates in Union Tribune as well as names and addresses of those using services;
4	heavy fines for not recycling trash

4	hire more policemen, especially for the highways. more speeding tickets = safer highways and more money for the city.
4	Enforce the existing vehicle and municipal codes-increase fines.
4	Fine complaintants for actions which have no result, e.g., parked cars
4	Write more traffic tickets
4	increase fines for graffiti
4	Make every arrest a cost recovery for the city
4	institute more community work as punishment for minor offenses
4	Enforce code violation fines
4	Enforce residential parking laws
4	Heavily fine employers that use illegal immigrants. This will reduce medical costs that tax payers cover and greatly reduce the influx of illegals that dont pay taxes. Change the law already!
4	Higher fines for trafic violations.Speeding, running red lights and stop signs. Extremely high fines for drunk drivers.
4	Much higher fines for graffiti and 1000 hrs cleaning up grafiti and illegal dumping .
4	Much higher fines for animal abuse. Usually they just take the animal and let the creep off scott free and the tax payers foot the bill.
4	Much higher fines for selling alcohol and cigarettes to minors. Much higher fines for selling drug paraphnalia.
4	increase number of inspections and enforce larger code compliance fines to homeowners and businesses after warning is ignored; increase transient occupany tax so that is closer to the average big city rate in the state.
4	Increase fees/enforce property code violations.
4	Increase fines and step up enforcement of the alchol and smoking bans. Easy money.
4	Increase financial penalties to taggers and others charges in property damge crimes.
4	fines to residents who dont properly use curbside recycling.
4	Increase in traffic violations penalties.
4	Fine for cars left parked on the streets overnight instead of properly garaged.
4	Fine for littering. ASsess huge fines for anyone tossing things out of car/truck windows in the middle of the road because loads were not well secured on trucks. Property owners should pick up litter in front of their own homes/propert
4	special police unit to set speed traps,(will increase income and save fuel if properly applied).
4	parking enforcement (meter) increase license fees city facility rental
4	More red light cameras
4	Increase Neighborhood Code Enforcement staff to address blighted communities.
4	Enforcement of immigration laws so that we don't have to pay extra for policing their gangs, crime, under the table work, kids going to school, and medical needs, subsidized housing!

4	higher fees for code enforcement (especially nuisance properties)
4	Motor Home parking permits unless in front of your own residence
5	charge for parking at the zoo
5	charge for parking at the San Diego Zoo
5	non-residential parking fees at city beaches and parks.
5	paid parking in beach communities and Balboa Park
5	Parking at zoo.
5	parking fees at zoo, etc
5	parking fees in Balboa park and beaches
5	parking meters at popular parks, beaches
5	pay for parking and benches
5	parking
5	Charge to park at the zoo.
5	Charge for Beach lot parking and
5	charge for parking at beaches and bays for non residents.
5	Charge to park at the beach
5	CHARGE BEACH PARKING
5	pay parking at the beach
5	Parking Fees for major parks (beaches, Balboa, etc.),
5	paid parking lots at all public beaches to help support beach cleanup. Del Mar has this and it works fine.
5	Pay for parking at beaches, Pay for trash and recycling pick up, TOT tax increase
5	Collect fees for parking at beaches and parks with parking lots,
5	Pay parking at beach lots
5	charging for parking at parks & beaches
5	Parking fees at beach areas
5	parking fees at beach
5	Parking charges.
6	Impose sentences of mandated labor at brush removal and other community projects to those convicted of graffiti offenses. (not less than 6 months of daily labor)
6	Build off of Obama's call for community action and call for citizens to street clean. Use TV commercials, encourage businesses round up employees (publicity.) Offer donated rewards.
6	get community groups more involved to help remove graffiti.

6	Get neighborhood clean up projects - make individuals responsible.
6	implement volunteer programs that take the place of community programs, which save funds.
6	increase volunteer service
6	More community volunteering
6	Use of volunteers;
6	Use more volunteers for community clean-up, graffiti removal, etc.
6	use more volunteers to help our one code compliance person
6	use volunteers more effectively (I know this is a liability issue)
6	Volunteerism.
6	Volunteerism/community service in collaboration with school/youth programs (grants to CBO, non-profits)
6	promote citizen volunteers after a background check
6	start an "Urban Volunteer Corps" for things like maintenance crews, computer maintenance, landscaping crews, etc. It could be advertised as "help get San Diego back on its feet..." or "learn a new skill..."
6	Ask for volunteer help
6	District programs to spearhead volunteer efforts to fill in the gaps of services eliminated.
6	Keep libraries, encourage citizens to take on some of this like graffiti painting over
6	Start a volunteer firefighter brigade to help offset the cost of fire fighting. Many other states do this in the less populated areas of their counties.
6	Community groups with help from city could do graffiti removal.
6	Use volunteers to full extent. Many of your D-4 citizens expressed a desire to help. Please exercise the leadership and focus this energy!
6	Utilize man/women power from the jail population to do maintenance; outsourcing - we are getting inferior labor
6	utilize universities to conduct surveys instead of outside consultants;
6	When individuals break law, free labor as a corrective measure.
6	Examine whether it'd make sense to shift care of animals from city shelters to inmates at city jail. (
6	Use of community service time to perform services Requiring able bodied welfare/unemployment recipients to perform services
6	negotiate with unions to allow nonviolent criminals to be used for public service work (rest room cleanup, brush mitigation, graffiti removal, etc)
6	Youth jobs servicing residents.
7	We have been under funded for too long; there are no good cuts. We need political leadership to tell people they have to pay for services.

7	none
7	none
7	none
7	none
7	none
7	NONE
7	None
7	none
7	None
7	None
7	None to offer. Do not raise the hotel tax..it will hurt one of our City's largest economic engines. and do not raise the sales tax as it will further harm the retail industry. Do not think to raise taxes on food, cigarettes, gas or pri
7	NONE!
7	NONE! The problem is not insufficient taxation. It's excessive government spending!
7	None, there should be no new taxes or revenues of any kind, the city has already squandered what we have given them, why should we give them any more?
7	None.
7	none; make government efficient; stop waste;
7	Nothing....the city needs to reduce spending not implement anything else.
7	We are taxed too much and pay double for services as it is
7	We're in a recession. Raise no taxes. Slash everything.
7	KEEP AS IS
8	phase out CCDC with its own highly paid staff - no longer needed.
8	CCDC payback
8	eliminate CCDC
8	eliminate CCDC
8	All redevelopment loans from city to be paid back on a yearly/quarterly schedule
8	CCDC repayment of Petco Park to go to Main Library
8	CCDC MUST BE AUDITED !!!!!!!!!!!
8	Eliminate the CCDC and SEDC.
8	CCDC should pay what they owe.
8	Get loan back from CCDC

8	GET MONEY BACK FROM CCDC MAKE DEVELOPERS PAY MORE TO BUILT STOP WASTING MONEY ON LAWYERS AND STUDIES OF THINGS TO BUILT THAT WE CAN NOT PAY FOR LIKE A NEW AIRPORT.
8	eliminate the CCDC
8	Let the people who benifit from CCDC and SEDC pay for 100% of the administration costs.
8	Get CCDC to repay City.
8	take back the money 'loaned' to ccdc and other development agencies.
8	CCDC funds should go to general fund
8	Eliminate the Downtown Redevelopment Area and return the tax increment revenue to the General Fund;
8	Stop all redvelopment districts and keep the revenue for general fund,
9	increased park fees increased beach fees
9	local beach fees similar to states like New Jersey
9	beach and park/open space use fees
9	Charge a usage fee for parks and beaches. Charge for calls to 911 that are for non emergencies. Charge a substantial fee to recreational vehicle owners for parking their recreational vehicles on city streets,even though they are only o
9	charge for beach parking to cover lifeguard services
9	Institute payment for use of beaches
9	charge minimum fee for selected activities
9	charge adults for library cards
9	charge for ball field use
9	charge fees for street sweeping;
9	charge for lead and asbestos inspectors
9	Charge street sweeping to residents.
9	Fee for library reserves
9	fees for "use" services;
9	fees for people who use 911 ambulance services
9	fields fees from youth organizations should be collected;
9	fire brush management (fee).
9	increase fees for some services
9	increased city fees.
9	higher fees, fines
9	Lead and asbestos inspections (fee)
9	light fees from youth organizations should be collected

9	Offset youth sports programs by charging more and charge full cost of adult sports program.
9	Pay for petty library services (\$0.25 and \$.50 library cards)
9	raise user fees (esp. golf courses, airports)
9	storm water runoff fees.
9	stormwater fees
9	911 usage
9	charge large water users more (not those who do not lower use since they might already be low due to hard work);
9	charge fines for golf courses
9	Fee should be charged for private use of community rooms at libraries and other public facilities.
9	charge admission for maintained beaches / lifegaurds - admission/membership to city maintained dog parks -
	user pay for existing doggie parks (why are these free!??) - start looking at programs provided and seeing whether they
9	can actually become profitable. Hint: the city owns some unique properties like parks and libraries that are ass
9	fees or increased fees for rec programs-money to go to Rec
9	Charge Cost Recovery Fees to ALL users of Park Facilities, including youth (especially travel teams)
9	Charge all "coaches" who get paid to coach youth teams using city fields a fee
	Charge appropriate surcharge for all groups who have a lease or Non-Exclusive use agreement for park land (look at Real
9	Estate Assets Dept. and the leases they oversee for Park & Rec...tennis courts, ball fields, glider port to name
9	storm water fee increase to cover the cost of the program
9	Charge for youth sports
	fee for video borrowing at library, fee for computer use at library with waiver if unemployed, student doing homework, or
9	low income. My kids want to go to the library to play computer games, this takes a lot of librarian time to ke
9	Higher boating/golfing fees to pay for these higher cost services.
9	Charge different park fees for nonresidents of San Diego City
9	911 emergency response services youth programs & adult programs (participant paid)
9	charge adults only at rec centers.
	charge youth rec league officials a 'tax' if they charge a fee to officate. charge youth travel teams a fee for use of city rec
9	fields.
9	Raise library user fees for dvds and books and using computers there
9	charge for library use
9	charge for dog parks
9	charge fee for fire ring use.
9	Charge for Parks and Rec cervices

9	Charge for Library services
9	Increase fees for recreation programs, swimming etc.
9	Charge more for water/stormdrain fees.
9	charge to reserve books or DVDs at libraries;
9	Competitive youth programs that use parks should be charged for useage.
9	Cost recovery and fines for false 911 calls/responses
9	triple greens fees
9	charge for library, recreational services.
9	charge fees to cover any special use of city property.
9	fees for park & rec programs that require staffing;
9	If not eliminated, fees should pay for it entirely: Municipal swimming pools and other rec centers should pay for themselves as a whole or be closed.
9	#3 Increase fees that people use for city services, like use of buildings. Permits etc.
9	Increased Fees for conditional use of City Property.
9	Increase fees for recreation use of facilities, parks
9	Minimal fee for use of recreational facilities
9	Let people who want swimming pools pay to join a club or swim at free beaches.
9	Boating, golf courses, airports and similar entities should be totally self-supporting.
9	higher developement fees
9	raise fees on city golf courses
9	user fees at libraries
9	charge for 911 calls
9	Branch library fees
9	library use other than for low income
9	library card fee e.g. \$5-\$10/year or sliding scale. All funds to support the whole system and building a new central library - not just the branch where it's paid. Waivers for low income users.
9	Fee for service especially adult recreation programs
9	field and lighting fee for youth
9	Higher user fees for recreational facilities, youth sports, etc.
9	Storm Water Fee
9	Adult recreation programs should be charged.
9	User fees

9	pay for non-emergency 911 calls and the costs to bring fire/police to a nonemergency call
9	street lighting or tree trimming up the fees for swim lessons (not lap swim), swim/water polo teams
9	charge dog park users
9	increase to use/rent community rooms at libraries and other public buildings
9	Use fees for parks, pools, beaches etc. - reasonable;
9	increase on street parking fees downtown and implement in all neighborhood centers
9	increase fees for public sports, i.e. golf courses and
9	surcharge for rec services sur charge on property taxes on multi complex apt bldgs and or renters tax (kinda like the tot for hotels) after all the state gives a renters deduction...
9	raise water rates a lot to discourage waste / raise revenue
9	charge a lot more for water rather than spending money finding people who waste water. Reward people (occasionally, with positive attention) who do a good job keeping water use down.
9	Increase fees on licenses on door to door businesses.
9	Tax library use. I would not mind paying a yearly fee (suggest \$10-\$20).
9	Increase the fees for commercial and residential burglary alarms and enforce the fines for false alarms
9	provide incentives for people to install grey-water systems at their house and charge those who use more water more money to fund this
9	charges for use of rec facilities
9	Charge people for city involvement in graffiti elimination on their property. Charge cost plus fines for code and livability violations.
9	Fine people for using too much water.
9	Pay for police services. We loose money everytime they play in our city. Show the citizens how much they bring in and then push a program to increase fee they pay to the city for police protection etc.
9	Increase library fines for overdue books
9	Sliding scale fees for after school care.
9	Allow police to bill for services as part of restitution for crimes.
9	sell parking permits for camper type vehicles
9	charge parents for transporting children by school bus to schools outside of area and
9	increase permit fees electronic/paperless billing programs electronic payment to vendor accounts
9	increase water/sewer rates
9	Pay more for higher use of water for lawns etc. Reward incentives for communities or individuals who help reduce overall costs for services, (e.g., active community watch groups, callins for broken irrigation pipes, park cleanups, more

10	Raise building fees
10	developer impact fee usage for operation costs of libraries;
10	developer impact fees
10	higher fees for developers who want to build;
10	Any fees for new development to pay for ALL infrastructure needs (streets/water/protection)
10	Assess fees against developers for infrastructure needs (i.e. sewer, roads)
10	If developers are going to build something, they need to pay the associated cost of water, roads, clean air, schools, libraries AND the staffing of the facilities.
10	developer impact usage fees for libraries
10	Increase Development Impact Fee (DIF)
10	raise new development fees
10	Development Impact Fees
10	Development Impact Fees
11	Privatize community pools instead of closing them.
11	Privatize Qualcomm stadium and Sports Arena
11	sell assets such as golf courses
11	sell excess land
11	Sell Jack Murphy Stadium and Sports Arena.
11	Sell public venues such as Petco Park, Qualcomm, Sports Arena.
11	Public-private partnerships/managed competition to improve efficiency
11	Sell city's unused or underutilized property and other assets
11	sale surplus lands
11	Change the name of San Diego, and make some bucks. Find a corporate sponsor, or individual sponsor and sell naming rights to the highest bidder (minimum -\$200 million); and change city's name accordingly. Thank you. eg. Qualcomm Cit
11	sell off assets
11	Sell Torrey Pines, Montgomery Field and Brown Field.
11	Privatization
13	cut business taxes and fees
13	offer more tax credits to businesses offering services the city doesn't have funds for
13	Eliminate the business tax.
13	Eliminate the RUBT. Elimination would stimulate more businesses and provide more lower cost housing.
13	Eliminate the "fee" to collect the business tax.

13	New Business incentives to drive businesses to San Diego to include reduced Business tax certificates are reduced rates for the 1st year or two of business.
13	eliminate business license tax
13	Reduction in Business taxes to encourage new businesses to move into the county. Make it easier to open new businesses by reducing permit restrictions and fees.
13	become more business friendly
13	We should make SD a business and shopper friendly destination.
97	additional license fee for nuisance businesses (strip clubs, smoke shops);
97	adult entertainment
97	adult entertainment
97	after school programs
97	apply for American recovery stimulus funds. Read all 258 pages. Find out what they qualify for.
97	Are we receiving revenue from recycling efforts?
97	bonds?
97	branch libraries in your neighborhood
97	brush thinning on parkland
97	charge rock and roll marathon more
97	class action law suit against gangs and the members who profit from them.
97	community planning
97	community cleanups
97	coordinate/combine street maintenance dues
97	coordinate works between different departments;
97	cut water waste, i.e. sprinklers on during rain storms;
97	Do not raise bus pass rates.
97	eliminate senior discounts for transport except for monthly passes.
97	Expand livable wage.
97	explore all new revenue options
97	fire protection programs
97	focus on prevention measures rather than playing catch-up with repairs
97	free council programs;
97	funding from joint use of relationships (e.g. Port and School Districts);
97	get money back from all loans

97	get sports teams to kick in more for all city services.
97	give more attention to City Heights problems (gangs, sidewalk sales, car sales on public streets);
97	Go after banks and lenders, that is the main reason our economy is in bad shape county is losing all those properties.
97	have police on bike patrol
97	I don't know anything about taxes.
97	If we start charging for trash people will start burning trash like they do in Mexico.
97	Implement fees to companies that don't complete contracted work w/ city.
97	increase police effectiveness by empowering RSVP
97	increase rent and lease payments for city owned property;
97	interest rate reduction
97	invest in potential tourism dollars
97	John Pilche's idea of a \$60 special assessment;
97	Just an extra mention - the loss of the office of ethics and integrity, customer service dept. and cust. service centers are greatly missed!
97	keep parks/recreation and libraries
97	LED street lights and stop lights.
97	Mandate business / i.e. the contractor domain business with the city.
97	Need programs for youth in southeastern - these kids are different than other parts of the city. They need more tutoring programs, libraries. After school programs.
97	neighborhood programs
97	open bidding for any government/ city projects to keep costs down instead of only union.
97	overall police service
97	overall police services
97	overall police services
97	park - open space
97	Park/rec should share rent space to non-profits for after school programs; do not start "new" ADA reconstruction - if access issues are not critical - wait; pay to park on holidays (meter)
97	permisos para construir (permits for construction)
97	Recognition events for students with high achievement and community advocates (people will pay, invite others).
97	recycling services
97	reduce/adjust "automatic" car
97	ranger services

97	reduce crime
97	reduce gang problems
97	reduce library hours
97	reduce landscaping that uses irrigation/water resources
97	reduce pool hours
97	Reduce property taxes
97	reduce use of take home city vehicles (add hybrids/ electric vehicles);
97	review current city service fees
97	seek federal Economic Stimulus funds for both service (edu. funds for libraries, broadband width funding)
97	sports team revenue-sharing
97	start water rationing now.
97	stimulus package
97	Stop foreclosures.
97	Stop padding contracts and programs
97	stop paying contract overruns
97	street lighting
97	street lighting
97	street maintenance
97	Take back Balboa Park tennis facility and other similar facilities. Currently a very small number of members control 90% of use. This facility represents thousands in lost revenue. Fact: 97% of neighbors believe this is a private club.
97	take more from casinos/lottery
97	toll road to Coronado Island
97	improve and sell re online payments and fees
97	What about booking fees?
97	waste recycle and other recycle programs
97	we love City Heights.
97	Yellow taxi, free taxi, local taxi
97	You want more money and you cannot manage what you have. Be serious.
97	youth programs
97	Permit for off lease dogs in Petco Park and other areas, including beaches.
97	Eliminate the "fee" charged by the City for collection of tax on landlords. The tax was imposed without voter approval, and thus is unconstitutional.

97	Eliminate DVD's and videos (through attrition) from City libraries, so as to stop competing with local videos rental places—small businesses are hurting right now.
97	Move more library services online & close locations (and/or combine locations with community centers to provide a host of services)
97	Stop paying benefits for illegal aliens
97	Eliminate free health care to non-US Citizens
97	Eliminate free higher education (college and above) to non-US Citizens
97	library card fee waived for low income, fee money to go to the libraries
97	Fire Hazard Mitigation Assessment should be added to all property tax bills based on the degree to which brush/weed abatement is done or in many cases not done on the part of the property owner. Also make sure it is called an assessment
97	residential garbage pick-up should be every other week; recycling pick-up every week - encourage recycling
97	reduce paper stream in city government (use electronic communication and document storage and available off-site backup options)
97	any buildings that aren't already fully insulated, need to be to save money. Also, timers and lower settings on air conditioning, extra lighting, etc. to save money during after hours.
97	stay out of lawsuits.
97	encourage people to plant natives to reduce water, fertilizers, etc by giving tax breaks. please DO NOT give rewards based on a %reduction of last year's use - otherwise i am going to let my sprinklers run 24/7 to up my apparent use ri
97	more public transit that is not restricted by traffic, such as trolley lines. too many people drive here = lost time in commuting, wasted money on gas, etc.
97	Prop 218 vote on anything else
97	Re-introduce \$2.00 toll on the SD-Coronado bridge.(for earthquake retro-fitting)
97	NEW AIRPORT at NW EAST ELLIOTT. The FAA will PAY for an INTERNAL to SD TRANSIT SYSTEM! 2. That alone will bring in \$BILLIONS to the City/County in Construction,Long Term,Transit Jobs!
97	Stop the frivolous lawsuits
97	Standardize the "full cost-recovery" process throughout all departments. What is the formula? Is overhead counted?
97	Films & tv shows taping in San Diego should be charged to do so
97	Use fire department to control brush and increase funding. Brush fires are a major safety problem every year in San Diego.
97	Work with conservationists to identify cost-effective ways to save water, thereby reducing costs.
97	Focus on fire-proofing houses, rather than landscape modification.
97	vote by mail
97	lower gas tax and electricity tax

97	lower tax rate on housing
97	A combination of trimming the fat and using existing tax levels would be a better use of the tax money than just taking more to cover the spending excesses.
97	Legalize marijuana. Allow the adults who want to smoke it to purchase it from the City, County or State. This would REALLY increase revenue, free up the police to take care of more pressing issues, reduce overcrowding in our prisons
97	parking meters all over
97	stop subsidies for professional sports teams and marathon/charity race organizers
97	meters on beach residential streets.
97	Raise rentals on Mission Bay properties.
97	if a charge must be implemented substitute fruit trees for street trees substitute LEDs in streetlights
97	Stop using Police for Road Construction
97	Stop needless irrigation of city property, if water rationing is in the future the city needs to set a better example than it currently does.
97	Let people clean their own streets, we have had to do that here even with the muddy speed racer coming through.
97	direct a portion of TOT funds to beach lifeguard services and maintenance;
97	Coronado bridge toll
97	eliminate medical services given to illegal aliens;
97	cut regulation
97	Cut Property taxes, cut sales taxes, end 'utility' monopolies.
97	Decreasing redevelopment increases revenues by restoring property tax to the general fund, rather than sending it to the Redevelopment Agency.
97	Do not increase tax or revenue programs
97	Eliminate all city taxes.
97	Bring in casino gaming into the city since only the special groups are making money now.
97	Stop trying to run the city as a corporation...we know that doesn't work
97	Use the current funds more wisely
97	Establish lighting and landscape improvement districts
97	fire fighting equipment,
97	maintain high standard of city beach safety services including ocean water pollution testing,
97	maintain city sports fields
97	Full residential recycling programs for all residential types including apartments.
97	parking meter cards available everywhere

97	commemorative park benches
97	introduce alternate energy incentives and company start up.
97	Better use of City property such as Marina Village and increase the rates on the sweetheart leases in Mission Bay and elsewhere,
97	Higher franchise fees on gas, electric only for people who use more than the minimal/lifeline amount;
97	higher franchise fees on all cable TV customers, especially those buying more than basic cable;
97	charge military bases for pollution they produce that affects the city of san diego
97	I would like to see a city-assisted community gardens program implemented. This could involve as little as allowing unused small plots (the size of a typical mid-size urban yard) owned by the city to be used by local organized communit
97	Street sweeping can be cut to half its current level without much being sacrificed.
97	Improve and build new cruise terminal. It brings millions of dollars. Hurry Hurry Hurry.
97	Make all sports teams pay their own way in san diego.
97	Increase building permit fees
97	real estate transfer fee
97	It's not always an either/or. Explore other service delivery options.
97	Create a budget and live with it.
97	lower the tax rates for everything so we can afford it!
97	Don't provide lifeguards; just post warnings.
97	Let people with children hire child care instead of expecting public-financed after-school programs at libraries & recreation centers to mind their children.
97	New Airport at Miramar
97	No new tax revenue from ordinary taxpayers.
97	No new taxes, fees, licenses etc. Live within your means!
97	NO NEW TAXES, PLEASE! We're struggling already.
97	no new taxes.
97	No new taxes. Use common sense. Eliminate waste. Think like a housewife on a limited budget. Hire women!
97	No tax increases, minimal fee for use (campgrounds, beaches etc.)
97	No tax increases.
97	no tax only additional fees for certain areas used mostly by a select group of people because of pleasure/luxury need
97	no sports sudsidies
97	building construction fee's
97	Police service, senior services, 911

97	Raise bus fares
97	eliminate illegal immigration
97	Streamline building permit process
97	reduce parking meter cost and fines. reduce the cost of red light cameras
97	DO NOT build a Downtown Library even if you can get a school to support some of the expenses. We do not need it with so many using the internet instead of the library.
97	Open all public works projects to bids from private companies
97	reduce sales tax and attract all major sales to City businesses
97	Reduce the above and you won't need to
97	relocate Lindberg field.
97	replace all the toilets in all of the city properties with low flush toilets.
97	quit forcing people to plant grass and waste water watering it.
97	Sell property for its actual value instead of giving it away for \$1.00 to contractors and then hoping to make a profit by taxes.
97	Road maintenance.
97	More Police.
97	New Stadium for Chargers
97	sports facilities bars in tourist areas property
97	Street maintenance should be a priority
97	subcontract to edco or similar for trash pick up water management for lawns and pools charges
97	cost share with vetted organizations to use public recreation centers, pools, etc so they do not need to maintain or build their own facilities
97	metered parking on non-residential streets in all communities
97	Snaxs/coffee in/outside libraries
97	brush management, fire prevention
97	parking meters at the parks
97	increase private fundraising via foundations which support City entities such as the Library Foundation.
97	response to ringing alarms by the fire dpt should not be charged.
97	Refreshments in libraries or web access.
97	postal 3-4 days a week
97	upgrade of storm sewer and water systems
97	creating and preserving open space in parks

97	We should cut taxes and fees.
97	Wish I had a good suggestion. Thanks for your hard work.
97	Rent increases
97	Add a fee-based promotion service to CTN TV Programming
97	Lighting districts for neighborhoods
97	collection of debts